

# **CLEARWATER SEAFOODS INCORPORATED**

*Notice of Annual Meeting of Shareholders  
and  
Management Information Circular*

*Meeting Date: Monday, May 12, 2014 at 10:00 a.m. (Atlantic time)*

*Purdy's Wharf Tower II  
1969 Upper Water Street, Suite 1300  
Halifax, Nova Scotia*

April 10, 2014



# INVITATION TO SHAREHOLDERS

April 10, 2014

Dear Shareholder:

We are pleased to invite you to join our 2014 Annual Meeting of Shareholders which is scheduled to take place:

**Monday, May 12<sup>th</sup>, 2014**  
**10:00 am (Atlantic time)**  
**Purdy's Wharf Tower II**  
**1969 Upper Water Street, Suite 1300**  
**Halifax, Nova Scotia**

The items of business to be considered and voted upon at this meeting are set out in the attached Notice of Annual Meeting and Management Information Circular. In addition, this meeting provides you with the opportunity to meet and to ask questions of the people who are responsible for the performance of the Corporation.

Clearwater is committed to keeping all its Shareholders informed about your investment in the Corporation.

If you are unable to attend, any questions can be provided to:

**Investor Relations**  
**757 Bedford Highway**  
**Bedford, Nova Scotia**  
**B4A 3Z7**  
**902-457-8181**  
**E-mail: [investorinquiries@clearwater.ca](mailto:investorinquiries@clearwater.ca)**

We look forward to seeing you on May 12<sup>th</sup>, 2014.

Sincerely,

A handwritten signature in black ink, appearing to read "Colin MacDonald".

Colin MacDonald  
Chairman

A handwritten signature in black ink, appearing to read "Ian Smith".

Ian Smith  
Chief Executive Officer

**CLEARWATER SEAFOODS INCORPORATED**  
**757 Bedford Highway**  
**Bedford, Nova Scotia B4A 3Z7**

**NOTICE OF ANNUAL MEETING OF SHAREHOLDERS**

NOTICE IS HEREBY GIVEN THAT:

The annual meeting ("**Meeting**") of the shareholders of Clearwater Seafoods Incorporated ("Clearwater" or the "**Corporation**") will be held at Purdy's Wharf Tower II, 1969 Upper Water Street, Suite 1300, Halifax, Nova Scotia, on Monday, May 12, 2014 at 10:00 a.m. (Atlantic time) for the following purposes:

- a) *to receive the financial statements of the Corporation for the year ended December 31, 2013, together with the report of the auditor thereon, copies of which were mailed to Shareholders on March 12, 2014;*
- b) *to elect directors of the Corporation for the forthcoming year;*
- c) *to appoint the auditor of the Corporation for the forthcoming year and to authorize the directors to fix the auditor's remuneration; and*
- d) *to transact such further and other business as may properly come before the Meeting or any adjournment thereof.*

Details of the matters proposed to be put before the Meeting are set forth in the management information circular ("**Circular**") accompanying and forming part of this notice of meeting ("**Notice of Meeting**").

Only Shareholders of record as of the close of business on April 7, 2014 are entitled to receive notice of the Meeting and, except as noted in the attached Circular, to vote at the Meeting.

To assure your representation at the Meeting as a **Registered Shareholder**, please complete, sign, date and return the enclosed proxy, whether or not you plan to personally attend. Sending your proxy will not prevent you from voting in person at the Meeting. All proxies completed by Registered Shareholders must be received by the Corporation's transfer agent, **Computershare Investor Services Inc.**, not later than **Thursday, May 8, 2014 at 10:00 a.m (Atlantic time)**. A Registered Shareholder must return the completed proxy to Computershare Investor Services Inc., as follows:

- a) *by **mail** in the enclosed envelope;*
- b) *by the **Internet** or **telephone** as described on the enclosed proxy; or*
- c) *by **registered mail**, by **hand** or by **courier** to the attention of Computershare Proxy Department, 9<sup>th</sup> Floor, 100 University Avenue, Toronto, Ontario, M5J 2Y1.*

**Non-Registered Shareholders** whose shares are registered in the name of an intermediary should carefully follow voting instructions provided by the intermediary. A more detailed description on returning proxies by Non-Registered Shareholders can be found on page 2 of the attached Circular.

If you receive more than one proxy or voting instruction form, as the case may be, for the Meeting, it is because your shares are registered in more than one name. To ensure that all of your shares are voted, you must sign and return all proxies and voting instruction forms that you receive.

DATED at Bedford, in the Halifax Regional Municipality, Nova Scotia, this 10<sup>th</sup> day of April, 2014.

BY ORDER OF THE BOARD OF DIRECTORS

*(signed) Colin MacDonald*

Chairman

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***CLEARWATER SEAFOODS INCORPORATED***

***MANAGEMENT INFORMATION CIRCULAR***

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CLEARWATER SEAFOODS INCORPORATED  
MANAGEMENT INFORMATION CIRCULAR  
(As at April 10, 2014, except as indicated)

**INFORMATION REGARDING CONDUCT OF MEETING**

**THIS MANAGEMENT INFORMATION CIRCULAR IS FURNISHED IN CONNECTION WITH THE SOLICITATION OF PROXIES BY OR ON BEHALF OF THE MANAGEMENT OF CLEARWATER SEAFOODS INCORPORATED ("Corporation") for use at the annual meeting of shareholders of the Corporation ("Shareholders") to be held at Purdy's Wharf Tower II, 1969 Upper Water Street, Suite 1300, Halifax, Nova Scotia, on Monday, May 12, 2014 at 10:00 a.m., or at any adjournment thereof ("Meeting"), for the purposes set forth in the accompanying notice of meeting ("Notice of Meeting").**

**Solicitation of Proxies**

Solicitation of proxies will be primarily by mail, but may also be by telephone or other means of communication by the directors, officers, employees or agents of the Corporation at nominal cost. All costs of solicitation will be paid by the Corporation. The Corporation will also pay the fees and costs of intermediaries for their services in transmitting proxy-related material in accordance with National Instrument 54-101, *Communication with Beneficial Owners of Securities of a Reporting Issuer* ("NI 54-101").

**Appointment and Revocation of Proxies**

**General**

Shareholders may be "**Registered Shareholders**" or "**Non-Registered Shareholders**". If common shares of the Corporation ("**Common Shares**") are registered in the name of an intermediary and not registered in the Shareholder's name, they are said to be owned by a "**Non-Registered Shareholder**". An intermediary is usually a bank, trust company, securities dealer or broker, or a clearing agency in which an intermediary participates. The instructions provided below set forth the different procedures for voting Common Shares at the Meeting to be followed by Registered Shareholders and Non-Registered Shareholders.

The persons named in the enclosed instrument appointing proxy are officers and directors of the Corporation. **Each Shareholder has the right to appoint a person or company (who need not be a Shareholder) to attend and act for him at the Meeting other than the persons designated in the enclosed form of proxy.** Shareholders who have given a proxy also have the right to revoke it insofar as it has not been exercised. The right to appoint an alternate proxyholder and the right to revoke a proxy may be exercised by following the procedures set out below under "*Registered Shareholders*" or "*Non-Registered Shareholders*", as applicable.

If any Shareholder receives more than one proxy or voting instruction form, it is because that Shareholder's shares are registered in more than one form. In such cases, Shareholders should sign and submit all proxies or voting instruction forms received by them in accordance with the instructions provided.

**Registered Shareholders**

Registered Shareholders have two methods by which they can vote their Common Shares at the Meeting; namely in person or by proxy. To assure representation at the Meeting, Registered Shareholders are encouraged to return the proxy included with this management information circular ("**Circular**"). Sending in a proxy will not prevent a Registered Shareholder from voting in person at the Meeting. The vote will be taken and counted at the Meeting. Registered Shareholders who do not plan to attend the Meeting or do not wish to vote in person can vote by proxy.

Proxies must be received by the Corporation's transfer agent, **Computershare Investor Services Inc.**, not later than **Thursday, May 8, 2014 at 10:00 a.m. (Atlantic time)**. A Registered Shareholder must return the completed proxy to Computershare Investor Services Inc., as follows:

- (a) by **mail** in the enclosed envelope; or
- (b) by the **Internet** or **telephone** as described on the enclosed proxy; or
- (c) by **registered mail**, by **hand** or by **courier** to the attention of Computershare Proxy Department, 9<sup>th</sup> Floor, 100 University Avenue, Toronto, Ontario, M5J 2Y1.

To exercise the right to appoint a person or company to attend and act for a Registered Shareholder at the Meeting, such Shareholder must strike out the names of the persons designated on the enclosed instrument appointing a proxy and insert the name of the alternate appointee in the blank space provided for that purpose.

To exercise the right to revoke a proxy, in addition to any other manner permitted by law, a Shareholder who has given a proxy may revoke it by instrument in writing, executed by the Shareholder or his attorney authorized in writing, or if the Shareholder is a corporation, by a duly authorized officer or attorney thereof, and deposited: (i) at the registered office of the Corporation, 757 Bedford Highway, Bedford, Nova Scotia, B4A 3Z7, Attention: Chairman of the Board of Directors, at any time up to and including the last business day preceding the Meeting at which the proxy is to be used, or at any adjournment thereof, or (ii) with the chairman of the Meeting on the date of the Meeting, or at any adjournment thereof, and upon either of such deposits the proxy is revoked.

### **Non-Registered Shareholders**

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Non-Registered Shareholders who have not objected to their intermediary disclosing certain ownership information about themselves to the Corporation are referred to as "**NOBOs**". Non-Registered Shareholders who have objected to their intermediary disclosing the ownership information about themselves to the Corporation are referred to as "**OBOs**".

In accordance with the requirements of NI 54-101, the Corporation is sending the Notice of Meeting, this Circular, a voting instruction form ("**VIF**") or a form of proxy, as applicable (collectively, the "**Meeting Materials**") directly to the NOBOs and, indirectly, through intermediaries to the OBOs. The Corporation will also pay the fees and costs of intermediaries for their services in delivering Meeting Materials to OBOs in accordance with NI 54-101.

#### ***Meeting Materials Received by OBOs from Intermediaries***

The Corporation has distributed copies of the Meeting Materials to intermediaries for distribution to OBOs. Intermediaries are required to deliver these materials to all OBOs of the Corporation who have not waived their right to receive these materials, and to seek instructions as to how to vote Common Shares. Often, intermediaries will use a service company (such as Broadridge Financial Solutions, Inc.) to forward the Meeting Materials to OBOs.

OBOs who receive Meeting Materials will typically be given the ability to provide voting instructions in one of two ways:

- (a) Usually, an OBO will be given a VIF which must be completed and signed by the OBO in accordance with the instructions provided by the intermediary. In this case, the mechanisms described above for Registered Shareholders cannot be used and the instructions provided by the intermediary must be followed.
- (b) Occasionally, however, an OBO may be given a proxy that has already been signed by the intermediary. This form of proxy is restricted to the number of Common Shares owned by the OBO but is otherwise not completed. This form of proxy does not need to be signed by the OBO but must be completed by the OBO and returned to Computershare in the manner described above for Registered Shareholders.

The purpose of these procedures is to allow OBOs to direct the proxy voting of the Common Shares that they own but that are not registered in their name. Should an OBO who receives either a form of proxy or a VIF wish to attend and vote at the Meeting in person (or have another person attend and vote on their behalf), the OBO should strike out the persons named in the form of proxy as the proxy holder and insert the OBOs (or such other person's) name in the blank space provided or, in the case of a VIF, follow the corresponding instructions provided by the intermediary. **In either case, OBOs who received Meeting Materials from their intermediary should carefully follow the instructions provided by the intermediary.**

To exercise the right to revoke a proxy, an OBO who has completed a proxy (or a VIF, as applicable) should carefully follow the instructions provided by the intermediary.

Proxies returned by intermediaries as "non-votes" because the intermediary has not received instructions from the OBO with respect to the voting of certain shares or, under applicable stock exchange or other rules, the intermediary does not have the discretion to vote those shares on one or more of the matters that come before the Meeting, will be treated as not entitled to vote on any such matter and will not be counted as having been voted in respect of any such matter. Common Shares represented by such "non-votes" will, however, be counted in determining whether there is a quorum.

### ***Meeting Materials Received by NOBOs from the Corporation***

As permitted under NI 54-101, the Corporation has used a NOBO list to send the Meeting Materials directly to the NOBOs whose names appear on that list. If you are a NOBO and the Corporation's transfer agent, Computershare, has sent these materials directly to you, your name and address and information about your holdings of Common Shares have been obtained from the intermediary holding such shares on your behalf in accordance with applicable securities regulatory requirements.

As a result, any NOBO of the Corporation can expect to receive a scannable VIF from Computershare. Please complete and return the VIF to Computershare in the envelope provided. In addition, telephone voting and internet voting are available, as further described in the VIF. Instructions in respect of the procedure for telephone and internet voting can be found in the VIF. Computershare will tabulate the results of the VIFs received from the Corporation's NOBOs and will provide appropriate instructions at the Meeting with respect to the shares represented by the VIFs received by Computershare.

By choosing to send these materials to you directly, the Corporation (and not the intermediary holding Common Shares on your behalf) has assumed responsibility for (i) delivering these materials to you, and (ii) executing your proper voting instructions. The intermediary holding Common Shares on your behalf has appointed you as the proxyholder of such shares, and therefore you can provide your voting instructions by completing the proxy included with this Circular in the same way as a Registered Shareholder. Please refer to the information under the heading "*Registered Shareholders*" for a description of the procedure to return a proxy, your right to appoint another person or company to attend the meeting, and your right to revoke the proxy.

Although a Non-Registered Shareholder may not be recognized directly at the Meeting for the purposes of voting Common Shares registered in the name of his or her broker, a Non-Registered Shareholder may attend the Meeting as proxyholder for the Registered Shareholder and vote the Common Shares in that capacity. Non-Registered Shareholders who wish to attend the Meeting and indirectly vote their Common Shares as proxyholder for the Registered Shareholder should enter their own names in the blank space on the form of proxy provided to them and return the same to their broker (or the broker's agent) in accordance with the instructions provided by such broker.

### **Notice and Access**

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The Corporation is not sending the Meeting Materials to Registered Shareholders or Non-Registered Shareholders using notice-and-access delivery procedures defined under NI 54-101 and National Instrument 51-102, *Continuous Disclosure Obligations*.

## Exercise of Proxies

Where a choice is specified, the Common Shares represented by proxy will be voted for, withheld from voting or voted against, as directed, on any poll or ballot that may be called. **Where no choice is specified, the proxy will confer discretionary authority and will be voted in favour of all matters referred to on the form of proxy. The proxy also confers discretionary authority to vote for, withhold from voting, or vote against amendments or variations to the matters identified in the Notice of Meeting and with respect to other matters not specifically mentioned in the Notice of Meeting but which may properly come before the Meeting.**

Management has no present knowledge of any amendments or variations to matters identified in the Notice of Meeting or any business that will be presented at the Meeting other than that referred to in the Notice of Meeting. However, if any other matters properly come before the Meeting, it is the intention of the persons named in the enclosed instrument appointing proxy to vote in accordance with the recommendations of management of the Corporation.

## Voting Shares

The authorized capital of the Corporation consists of an unlimited number of Common Shares, of which 54,978,098 are issued and outstanding as of the date hereof.

The board of directors of the Corporation ("**Board of Directors**") has fixed the record date for the Meeting as the close of business on April 7, 2014 ("**Record Date**"). Only Shareholders as of the close of business on the Record Date will be entitled to vote at the Meeting. Shareholders entitled to vote shall have one vote each on a show of hands and one vote per Common Share on a poll.

Two or more persons present in person representing at least 25% of the Common Shares entitled to be voted at the Meeting will constitute a quorum at the Meeting.

## Principal Shareholders

As of the date hereof, to the knowledge of the directors and officers of the Corporation, no person or company beneficially owns, or exercises control or direction over, directly or indirectly, Common Shares carrying more than 10% of the voting rights attaching to all outstanding Common Shares of the Corporation, except as follows:

Name	Number of Common Shares Owned <sup>(3)</sup>	Percentage of Common Shares Owned
7914091 Canada Inc <sup>(1)</sup>	29,636,076	53.91%
3268454 Nova Scotia Limited <sup>(2)</sup>	5,591,575	10.17%
	35,227,651	64.08%

<sup>(1)</sup> 7914091 Canada Inc. is owned by Clearwater Fine Foods Incorporated ("CFFT") and Mickey MacDonald

<sup>(2)</sup> On December 21, 2012, Mickey MacDonald, a director of CSI, announced that he had acquired ownership, through a company under his control, 3268454 Nova Scotia Limited, of 5,591,575 Common Shares. Mr. MacDonald together with persons with whom he may be acting jointly and in concert (including 7914091 Canada Inc. in which Mr. MacDonald has an interest) beneficially own and control 35,227,651 Common Shares representing 64.08% of the issued and outstanding Common Shares.

<sup>(3)</sup> Based on public filings with securities regulatory authorities in Canada on SEDAR.

## CORPORATE STRUCTURE

The Corporation is the successor to Clearwater Seafoods Income Fund (the "**Fund**") following the completion of the reorganization of the Fund from an income trust structure to a corporate structure by way of a court approved plan of arrangement under the *Canada Business Corporations Act* ("**CBCA**") effective as of October 2, 2011 (the "**Arrangement**").

The Corporation was incorporated on July 7, 2011 under the CBCA and did not carry on any active business prior to the Arrangement, other than executing the arrangement agreement pursuant to which the Arrangement was implemented.



The Fund entered into an arrangement agreement dated as of July 22, 2011, as amended and restated on July 25, 2011, with Clearwater Seafoods Holdings Trust, the Corporation, Clearwater Seafoods Limited Partnership (the “**Limited Partnership**”), CS ManPar Inc. (“**CS ManPar**”) and 7914091 Canada Inc. (“**Holdco**”), providing for the implementation of a plan of arrangement which reorganized the Fund in the form of a publicly traded corporation called “Clearwater Seafoods Incorporated”.

The Arrangement is more particularly described in the management information circular of the Fund dated July 25, 2011. A copy of this management information circular is available on SEDAR at [www.sedar.com](http://www.sedar.com) under the Fund's SEDAR profile.

## **INTEREST OF CERTAIN PERSONS OR COMPANIES IN MATTERS TO BE ACTED UPON**

No person who has been a director or executive officer of the Corporation nor any proposed nominee for election as a director, nor any associate of the foregoing, has any material interest, direct or indirect, by way of beneficial ownership of securities of the Corporation or otherwise, in matters to be acted upon at the Meeting other than the election of directors.

## **BUSINESS TO BE TRANSACTED AT THE MEETING**

### **Financial Statements**

The financial statements of the Corporation, the auditor's report thereon and management's discussion and analysis for the financial year ended December 31, 2013 will be presented to the Shareholders at the Meeting.

### **Election of Directors**

The Articles of Incorporation of the Corporation provide that the size of the Board of Directors must consist of not less than three directors and not more than ten directors to be elected annually. The Corporation's by-laws provide that the size of the Board of Directors is to be determined by the Board of Directors and it is currently fixed at nine (9) directors.

## **Majority Voting Policy**

The Board of Directors (“**Board**”) of the Corporation believes that each of its members should carry the confidence and support of its shareholders and is committed to upholding high standards in corporate governance. The Board of Directors adopted a majority voting policy for the election of directors for non-contested meetings on March 11, 2013 (the “**Policy**”).

Forms of proxy for the vote at a shareholders’ meeting where directors are to be elected will enable the shareholder to vote in favour of, or to withhold from voting for, each nominee on an individual basis. At the meeting, the chair of the meeting will call for a vote by a ballot and the scrutineer will record, with respect to each nominee the number of Common Shares voted in his or her favour and the number of Common Shares withheld from voting. Prior to receiving the scrutineer’s report on the ballot, the chair of the meeting may announce the vote result based on the number of proxies received by the Corporation. At the conclusion of the meeting, the Corporation shall issue a news release providing detailed disclosure of the voting results for the election of directors.

In an uncontested election of directors of the Corporation, each director should be elected by the vote of a majority of the Common Shares represented in person or by proxy at any shareholder’s meeting for the election of directors. Accordingly, if any nominee for director receives a greater number of votes "withheld" from his or her election than votes "for" such election, that director shall promptly tender his or her resignation to the chair of the Board of Directors following the meeting. In this Policy, an "uncontested election" means an election where the number of nominees for director equals the number of directors to be elected.

The Corporation's Corporate Governance Committee (the "**CG Committee**") shall consider the offer of resignation and recommend to the Board whether or not to accept it. Any director who tenders his or her resignation may not participate in the deliberations of either the CG Committee or the Board. In its deliberations, the CG Committee will consider any stated reasons why shareholders "withheld" votes from the election of that director, the length of service and the qualifications of the director, the director's contributions to the Corporation, the effect such resignation may have on the Corporation's ability to comply with any applicable governance rules and policies and the dynamics of the Board, and any other factors that the CG Committee considers relevant.

The Board shall act on the CG Committee's recommendation within 90 days following the applicable meeting and announce its decision via news release, after considering the factors considered by the CG Committee and any other factors that the Board considers relevant. The Board expects to accept the resignation except in situations where extenuating circumstances would warrant the director to continue to serve on the Board. However, if the Board declines to accept the resignation, it should include in the news release the reasons for its decision.

If a resignation is accepted, the Board may, subject to any corporate law restrictions and the Corporation's constating documents, (i) leave any resulting vacancy unfilled until the next annual general meeting, (ii) appoint a new director to fill the vacancy created by the resignation who the Board considers will have the confidence of shareholders or (iii) call a special meeting of shareholders at which there will be presented a management slate to fill the vacant position or positions.

If a director does not tender his or her resignation in accordance with this Policy, the Board shall not re-nominate that director at the next election.

## Board Nominees

Each of the individuals nominated in the following tables are currently directors of the Corporation and all are, in the opinion of management, well qualified to direct the Corporation's activities for the ensuing year. They have all confirmed their willingness to serve as directors, if elected. The term of office of each director elected will be until the next annual meeting of the Shareholders or until the position is otherwise vacated.

**Unless the proxy specifically instructs the proxyholder to withhold such vote, Common Shares represented by the proxies hereby solicited shall be voted for the election of the nominees whose names are set forth below.** Management does not contemplate that any of these proposed nominees will be unable to serve as a director, but if that should occur for any reason prior to the Meeting, the Common Shares represented by the properly executed proxies given in favour of nominees of management named in the enclosed form of proxy may be voted for another nominee at such proxyholder's discretion.

<p><b>Colin MacDonald, Chairman</b>            Age: 66            Nova Scotia, Canada            Director since: October 2, 2011            (Mr. MacDonald has been a Director of CS ManPar Inc, the managing partner of the Limited Partnership from July 2002 to present.)</p>	<p><b>Background.</b> Mr. MacDonald co-founded Clearwater with Mr. John Risley in 1976 and has served in various capacities within Clearwater from that time. He is currently Chairman of the Corporation as well as executive VP of Clearwater Fine Foods Incorporated ("CFFI") a company he shares equally with Mr. Risley. Prior to that Mr. MacDonald was the CEO of Clearwater Seafoods Limited Partnership ("CSLP") until May 2010 and he is the former Chairman of CSLP from January 2009 - October 2011.</p> <p>He has also been active in community related associations, including his former roles as Chair of the IWK Foundation , Chair of the Prince Charities Canada Event in Halifax in 2013. He has acted as Honorary Chair of UNICEF Dinner, the Phoenix House Dinner and other served charitable fundraising efforts as well as serving as Chair of Fund Raising Campaigns for Children's Wish, Red Cross and others. In addition he has received a number of awards such as the Courage to Give Back Award, Top 50 CEO and Honorary Degrees for his charitable efforts, most notably Doctorate's from Dalhousie University, St Mary's University and University of Prince Edward Island. Colin holds a Bsc from Dalhousie and is a graduate of the Harvard University President's Program on Leadership.</p>			
	<b>Board and Committee Meeting Attendance</b> <sup>1</sup>		<b>Compensation (\$)</b> <sup>1</sup>	
	Board	4 of 5	Director Fees earned	155,672
	Other <sup>8</sup>	2 of 2	Share based awards	51,432
			Other <sup>6</sup>	65,129
	Other Boards:		None	
	<b>Securities held</b>			
	<b>Common shares held (#)</b> <sup>3</sup>		<b>Share based compensation units held (#)</b>	
	Directly	143,000	PSU	DSU
	Indirectly <sup>4,5</sup>	29,652,076	25,393	-
<p><b>Independence:</b> Not Independent            Significant shareholder of 7914091            Canada Inc</p>				

<p><b>John Risley</b>  Age: 66  Nova Scotia, Canada  Director since: October 2, 2011  (Mr. Risley has been a Director of CS ManPar Inc., the managing partner of the Limited Partnership from July 2002 to present)  Committee Member: Finance</p> <p><b>Independence:</b> Not Independent  Significant shareholder of 7914091 Canada Inc</p>	<p><b>Background.</b> John Risley is President and CEO of Clearwater Fine Foods Incorporated, a diversified holding company operating internationally. Its primary assets are a controlling stake in Clearwater Seafoods Incorporated and Columbus International Inc., a provider of network services and cable tv in 21 countries in the Caribbean and Latin America.</p> <p>Mr. Risley was named an Officer of the Order of Canada and was inducted into the Nova Scotia Junior Achievement Business Hall of Fame in 1997. He has received numerous awards, including Atlantic Canadian Entrepreneur of the Year and a Canada Award for Business Excellence in Entrepreneurship. He is also a graduate of Harvard University's President's Program and Leadership.</p>																					
	<table border="1"> <thead> <tr> <th colspan="2">Board and Committee Meeting Attendance<sup>1</sup></th> <th colspan="2">Compensation (\$)<sup>1</sup></th> </tr> </thead> <tbody> <tr> <td>Board</td> <td>5 of 5</td> <td>Director Fees earned</td> <td>-</td> </tr> <tr> <td>Finance</td> <td>3 of 4</td> <td>Share based awards</td> <td>60,622</td> </tr> <tr> <td>Other<sup>8</sup></td> <td>2 of 2</td> <td>Other<sup>7</sup></td> <td>1,602</td> </tr> <tr> <td colspan="2">Other Boards:</td> <td colspan="2">Columbus International Inc</td> </tr> </tbody> </table>		Board and Committee Meeting Attendance <sup>1</sup>		Compensation (\$) <sup>1</sup>		Board	5 of 5	Director Fees earned	-	Finance	3 of 4	Share based awards	60,622	Other <sup>8</sup>	2 of 2	Other <sup>7</sup>	1,602	Other Boards:		Columbus International Inc	
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	<b>Common shares held (#)<sup>3</sup></b>		<b>Share based compensation units held (#)</b>																			
	Directly	-	PSU	DSU																		
Indirectly <sup>5</sup>	29,636,076	10,792	5,539																			

<p><b>Thomas Traves</b>  Age: 65  Nova Scotia, Canada  Director since: October 2, 2011  (Mr. Traves has been a Director of CS ManPar Inc, the managing partner of the Limited Partnership from July 2002 to present)  Committee Member: HRDCC<sup>2</sup>, Audit, and Corporate Governance</p> <p><b>Independence:</b> Independent</p>	<p><b>Background.</b> Tom Traves is President Emeritus, Dalhousie University. Tom holds a Bachelors degree from the University of Manitoba and Masters and Doctorate degrees from York University. Tom was formerly President of Dalhousie University and Vice-President (Academic) at University of New Brunswick. Tom has been involved with a number of boards of directors and is currently on the boards of Innovacorp and Symphony Nova Scotia.</p>																													
	<table border="1"> <thead> <tr> <th colspan="2">Board and Committee Meeting Attendance<sup>1</sup></th> <th colspan="2">Compensation (\$)<sup>1</sup></th> </tr> </thead> <tbody> <tr> <td>Board</td> <td>4 of 5</td> <td>Director Fees earned</td> <td>59,500</td> </tr> <tr> <td>HRDCC<sup>2</sup></td> <td>5 of 5</td> <td>Share based awards</td> <td>17,473</td> </tr> <tr> <td>Audit</td> <td>3 of 4</td> <td>Other<sup>7</sup></td> <td>1,689</td> </tr> <tr> <td>Corporate Governance</td> <td>2 of 3</td> <td></td> <td></td> </tr> <tr> <td>Other<sup>8</sup></td> <td>1 of 2</td> <td></td> <td></td> </tr> <tr> <td colspan="2">Other Boards:</td> <td colspan="2">None</td> </tr> </tbody> </table>		Board and Committee Meeting Attendance <sup>1</sup>		Compensation (\$) <sup>1</sup>		Board	4 of 5	Director Fees earned	59,500	HRDCC <sup>2</sup>	5 of 5	Share based awards	17,473	Audit	3 of 4	Other <sup>7</sup>	1,689	Corporate Governance	2 of 3			Other <sup>8</sup>	1 of 2			Other Boards:		None	
	Board and Committee Meeting Attendance <sup>1</sup>		Compensation (\$) <sup>1</sup>																											
	Board	4 of 5	Director Fees earned	59,500																										
	HRDCC <sup>2</sup>	5 of 5	Share based awards	17,473																										
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	<b>Securities held</b>																													
<b>Common shares held (#)<sup>3</sup></b>		<b>Share based compensation units held (#)</b>																												
Directly	10,000	PSU	DSU																											
In directly	-	5,852	3,980																											

<p><b>Larry Hood</b>  Age: 66  Nova Scotia, Canada  Director since: October 17, 2011  (Director of CS ManPar Inc since October 17, 2011)  Chair: Audit Committee  Committee Member: Audit and Corporate Governance</p> <p><b>Independence:</b> Independent</p>	<p><b>Background.</b> Larry Hood, Chair of the Audit Committee, is a retired assurance partner, having spent his entire 35 year career, with the accounting firm KPMG. Mr. Hood holds a Bachelor of Commerce from Saint Mary's University and is a Chartered Accountant. During Larry's career he served many clients, gaining extensive experience in the fishing industry. He has been involved with many community projects and currently sits on the Board of Governors of Saint Mary's University.</p>			
	<b>Board and Committee Meeting Attendance</b> <sup>1</sup>		<b>Compensation (\$)</b> <sup>1</sup>	
	Board	5 of 5	Director Fees earned	67,500
	Audit	4 of 4	Share based awards	13,873
	Corporate Governance	3 of 3	Other <sup>7</sup>	1,885
	Other <sup>8</sup>	2 of 2		
	Other Boards:			None
	<b>Securities held</b>			
	<b>Common shares held (#)</b> <sup>3</sup>		<b>Share based compensation units held (#)</b>	
	Directly	50,000	PSU	DSU
In directly	-	6,518	-	

<p><b>Harold Giles</b>  Age: 73  Ontario, Canada  Director since: October 2, 2011  (Mr. Giles has been a Director of CS ManPar Inc., the managing partner of the Limited Partnership from June 2010 to present)  Chair: HRDCC<sup>2</sup>  Committee Member: HRDCC</p> <p><b>Independence:</b> Independent</p>	<p><b>Background.</b> Harold Giles is a former senior executive with General Electric and Bell with extensive experience in global businesses in Operations General Management, Business Restructuring and Human Resources, in Canada, the United States and Europe. Since retiring he has provided operations and leadership consulting to Corporations in Canada and in Europe and to not-for-profit organizations.</p>			
	<b>Board and Committee Meeting Attendance</b> <sup>1</sup>		<b>Compensation (\$)</b> <sup>1</sup>	
	Board	5 of 5	Director Fees earned	-
	HRDCC <sup>2</sup>	5 of 5	Share based awards	68,341
	Other <sup>8</sup>	1 of 2	Other <sup>7</sup>	1,842
	Other Boards:			None
	<b>Securities held</b>			
	<b>Common shares held (#)</b> <sup>3</sup>		<b>Share based compensation units held (#)</b>	
	Directly	4,000	PSU	DSU
	In directly	-	6,362	19,930

<p><b>Brendan Paddick</b>  Age: 50  Grand Bahamas Island, Bahamas  Director since: October 2, 2011  (Mr. Paddick has been a Director of CS ManPar Inc., the managing partner of the Limited Partnership from June 2006 to present)  Committee Member: HRDCC<sup>2</sup> and Finance</p> <p><b>Independence:</b> Not Independent  Executive of affiliated entity – Columbus International Inc</p>	<p><b>Background.</b> Brendan Paddick is the founder and chief executive officer of Columbus International Inc. Columbus provides digital video, broadband internet, IP voice, wholesale capacity and IP services, as well as cloud-based corporate data solutions and data center hosting throughout 42 countries in the greater Caribbean, Central American and Andean region.</p> <p>Mr. Paddick has a Bachelor of Commerce and a Master of Business Administration from Memorial University of Newfoundland and graduated from the Advanced Management Program at Harvard University. Mr. Paddick has extensive capital market experience and was selected as one of Canada's Top 40 under 40 in 2000. He was named Ernst &amp; Young's 2011 Atlantic Canadian Business-to-Business Entrepreneur of the Year in 2011 and was honoured as Memorial University's Alumnus of the Year in 2013.</p>																					
	<table border="1"> <thead> <tr> <th colspan="2">Board and Committee Meeting Attendance<sup>1</sup></th> <th colspan="2">Compensation (\$)<sup>1</sup></th> </tr> </thead> <tbody> <tr> <td>Board</td> <td>5 of 5</td> <td>Director Fees earned</td> <td>-</td> </tr> <tr> <td>HRDCC<sup>2</sup></td> <td>5 of 5</td> <td>Share based awards</td> <td>71,787</td> </tr> <tr> <td>Finance</td> <td>4 of 4</td> <td>Other<sup>7</sup></td> <td>1,645</td> </tr> <tr> <td>Other<sup>8</sup></td> <td>2 of 2</td> <td></td> <td></td> </tr> </tbody> </table>		Board and Committee Meeting Attendance <sup>1</sup>		Compensation (\$) <sup>1</sup>		Board	5 of 5	Director Fees earned	-	HRDCC <sup>2</sup>	5 of 5	Share based awards	71,787	Finance	4 of 4	Other <sup>7</sup>	1,645	Other <sup>8</sup>	2 of 2		
	Board and Committee Meeting Attendance <sup>1</sup>		Compensation (\$) <sup>1</sup>																			
	Board	5 of 5	Director Fees earned	-																		
	HRDCC <sup>2</sup>	5 of 5	Share based awards	71,787																		
	Finance	4 of 4	Other <sup>7</sup>	1,645																		
	Other <sup>8</sup>	2 of 2																				
	Other Boards: Columbus International Inc																					
	<b>Securities held</b>																					
	<b>Common shares held (#)<sup>3</sup></b>		<b>Share based compensation units held (#)</b>																			
Directly	90,000	PSU	DSU																			
In directly	-	5,696	17,764																			

<p><b>Mickey MacDonald</b>  Age: 62  Nova Scotia, Canada  Director since: October 2, 2011  (Mr. MacDonald has been a Director of CS ManPar Inc., the managing partner of the Limited Partnership from June 2009 to present)  Committee Member: HRDCC<sup>2</sup></p> <p><b>Independence:</b> Not Independent  Significant shareholder of 7914091 Canada Inc</p>	<p><b>Background.</b> Mickey MacDonald is an entrepreneur whose business interests are diversified across many industries including automotive leasing, retail, food and beverage, fitness and residential land development.</p> <p>Mr. MacDonald has an Honorary Doctor of Commerce from Saint Mary's University and has won numerous business and personal awards including the 2008 Nova Scotia Humanitarian of the Year, 2005 Nova Scotia Philanthropist of the Year, 2004 Newfoundland Philanthropist of the Year, Ernst and Young Entrepreneur of the Year, Halifax Chamber of Commerce Business Person of the Year and has been named as one the Top 50 CEO's in Atlantic Canada for five years in a row.</p>																	
	<table border="1"> <thead> <tr> <th colspan="2">Board and Committee Meeting Attendance<sup>1</sup></th> <th colspan="2">Compensation (\$)<sup>1</sup></th> </tr> </thead> <tbody> <tr> <td>Board</td> <td>5 of 5</td> <td>Director Fees earned</td> <td>107,500</td> </tr> <tr> <td>HRDCC<sup>2</sup></td> <td>5 of 5</td> <td>Share based awards</td> <td>11,894</td> </tr> <tr> <td>Other<sup>8</sup></td> <td>2 of 2</td> <td>Other<sup>7</sup></td> <td>1,602</td> </tr> </tbody> </table>		Board and Committee Meeting Attendance <sup>1</sup>		Compensation (\$) <sup>1</sup>		Board	5 of 5	Director Fees earned	107,500	HRDCC <sup>2</sup>	5 of 5	Share based awards	11,894	Other <sup>8</sup>	2 of 2	Other <sup>7</sup>	1,602
	Board and Committee Meeting Attendance <sup>1</sup>		Compensation (\$) <sup>1</sup>															
	Board	5 of 5	Director Fees earned	107,500														
	HRDCC <sup>2</sup>	5 of 5	Share based awards	11,894														
	Other <sup>8</sup>	2 of 2	Other <sup>7</sup>	1,602														
	Other Boards: Newfoundland Capital Corporation Limited																	
	<b>Securities held</b>																	
	<b>Common shares held (#)<sup>3</sup></b>		<b>Share based compensation units held (#)</b>															
	Directly	18,306	PSU	DSU														
Indirectly <sup>5,9</sup>	35,227,651	5,539	-															

<p><b>Stan Spavold</b>  Age: 55  California, United States  Director since: October 2, 2011  (Mr. Spavold has been a Director of CS ManPar Inc., the managing partner of the Limited Partnership from June 2009 to present)  Chair: Finance Committee  Committee Member: Finance, Audit and Governance</p> <p><b>Independence:</b> Not Independent  Executive Vice President of Clearwater Fine Foods Inc ("CFFI") a significant shareholder</p>	<p><b>Background.</b> Stan Spavold joined Clearwater Fine Foods Incorporated as Executive Vice-President in November of 2002. Working alongside the President of CFFI, Mr. Spavold provides a broad oversight role at Clearwater serving on the Boards of the public and private companies over which Clearwater has significant influence or control. Stan serves on the Board of Directors of Columbus International Inc. and FP Resources Limited. He is active in a number of community not-for-profit organizations.</p>			
	<b>Board and Committee Meeting Attendance</b> <sup>1</sup>		<b>Compensation (\$)</b> <sup>1</sup>	
	Board	5 of 5	Director Fees earned	74,500
	Finance	4 of 4	Share based awards	14,866
	Audit	3 of 4	Other <sup>7</sup>	1,732
	Governance	3 of 3		
	Other <sup>8</sup>	2 of 2		
	Other Boards:		Columbus International Inc	
	<b>Securities held</b>			
	<b>Common shares held (#)</b> <sup>3</sup>		<b>Share based compensation units held (#)</b>	
Directly	51,000	PSU	DSU	
Indirectly	-	6,009	-	

<p><b>Jim Dickson</b>  Age: 56  Nova Scotia, Canada  Director since: June 20, 2012  (Director of CS ManPar Inc. since June 20, 2012)  Chair: Governance Committee  Committee Member: Finance, Audit and Governance</p> <p><b>Independence:</b> Independent</p>	<p><b>Background.</b> Jim M. Dickson, Q.C., P.Eng. – Mr. Dickson is a Partner with the law firm Stewart McKelvey practicing primarily in the areas of mergers &amp; acquisitions and corporate finance and securities. In addition to practicing law, he is a professional engineer and a Registered Trade-mark Agent. Mr. Dickson is a member of the CBA, NSBS and the Association of Professional Engineers of Nova Scotia. He is the Chair of the Board of Regents Mount Allison University and past Chair of the IWK Health Centre Foundation.</p>			
	<b>Board and Committee Meeting Attendance</b> <sup>1</sup>		<b>Compensation (\$)</b> <sup>1</sup>	
	Board	5 of 5	Director Fees earned	-
	Audit	4 of 4	Share based awards	79,677
	Finance	3 of 4	Other <sup>7</sup>	1,732
	Governance	3 of 3		
	Other <sup>8</sup>	1 of 2		
	Other Boards:		None	
	<b>Securities held</b>			
	<b>Common shares held (#)</b> <sup>3</sup>		<b>Share based compensation units held (#)</b>	
Directly	7,500	PSU	DSU	
Indirectly		6,009	14,502	

Notes:

- (1) Represents director attendance as committee members (excludes guest attendance). However compensation includes all meetings that the director was in attendance. As a guest, Mr. Colin MacDonald attended 2 of 5 HRDCC meetings, and 2 of 4 Finance Meetings. As a guest, Mr. Spavold attended 4 of 5 HRDCC meetings.
- (2) Human Resource Development and Compensation Committee ("HRDCC").
- (3) The information as to Common Shares owned, directly or indirectly, including by associates or affiliates, not being within the knowledge of the Corporation, has been furnished by the respective directors.
- (4) Mr. MacDonald controls 143,000 Common Shares directly and indirectly 29,636,076 Common Shares indirectly through his investment in Clearwater Fine Foods Incorporated, which owns with Mickey MacDonald 7914091 Canada Inc and 16,000 through family holdings.
- (5) 7914091 Canada Inc, which is owned by Clearwater Fine Foods Incorporated (owned by Messrs. Colin MacDonald and John Riskey) and Mickey MacDonald holds directly and indirectly 29,636,076 Common Shares of Clearwater.
- (6) Other compensation for Mr. MacDonald includes RRSP contributions and dividends resulting from share based compensation. The dividends have been recorded at fair market value at December 31, 2013.
- (7) Other compensation includes dividends resulting from share based compensation. The dividends have been recorded at fair market value at December 31, 2013.
- (8) Other meetings include attendance of the annual meeting and presentation of the annual operating plan.
- (9) Mickey MacDonald holds 18,306 Common Shares directly and 29,636,076 Common Shares indirectly through his investment in 7914091 Canada Inc and 5,591,575 Common Shares through his investment in 3268454 Nova Scotia Limited.

On December 21, 2012, Mickey MacDonald, a director of the Corporation, announced that he had acquired ownership, through a company under his control, 3268454 Nova Scotia Limited, of 5,591,575 Common Shares representing 11% of the issued and outstanding Common Shares, which Common Shares were acquired from Cooke Aquaculture Inc. Mr. MacDonald together with persons with whom he may be acting jointly and in concert (including 7914091 Canada Inc. in which Mr. MacDonald has an interest) beneficially own and control 35,227,651 Common Shares representing 64.08% of the issued and outstanding Common Shares.



## Board Independence

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Five of the nine directors of the Corporation are considered to be not independent, including Messrs. Colin and Mickey MacDonald, John Risley, Brendan Paddick and Stan Spavold. Colin and Mickey MacDonald and John Risley are significant shareholders of 7914091 Canada Inc. Stan Spavold is the Executive Vice President of CFFI and Brendan Paddick is an executive of Columbus International Inc an affiliated company.

Except as disclosed below, no proposed director, or the proposed director's associates or affiliates, beneficially owns, or controls or directs, directly or indirectly, securities carrying 10% or more of the voting rights attached to all Common Shares.

Colin MacDonald, Stan Spavold and Mickey MacDonald are executive officers of 7914091 Canada Inc. and Colin MacDonald, and John C. Risley are the principal shareholders of CFFI. Collectively, CFFI and Mickey MacDonald own, through 7914091 Canada Inc. and 3268454 Nova Scotia Limited, 35,227,651 Common Shares, representing approximately 64.08% of the outstanding Common Shares as of the date thereof.

To facilitate its exercise of independent judgment in carrying out its responsibilities the Board has and will, when considered necessary, establish committees consisting of a majority of members who are considered to be independent with respect to the issues to be determined. Currently, members of the Board possess sufficient public Corporation and industry experience such that the Board, in its totality is able to operate effectively. The Board encourages an atmosphere of candour and constructive dissent. Further, the directors of the Corporation are aware of the laws requiring disclosure of conflicts of interest and the fact that the Corporation will rely on such laws in respect of any conflict of interest, including the obligation of a director to abstain from voting in respect of any matter involving a conflict of interest. The independent directors did not meet separately in 2013 as circumstances did not require additional meetings.

## Meeting Attendance

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During the year the following board and committee meetings were held:

- 5 Board;
- 4 Audit;
- 5 HRDCC;
- 3 Corporate Governance
- 4 Finance; and
- 2 Other (Annual Meeting and Annual Operating Plan presentation)

The Board may from time to time hold informal meetings in respect of particular matters at which directors are not required to attend and no formal business is concluded. There were no informal meetings held in 2013.

Attendance of the committee meetings was as follows during 2013:

Total # of Meetings <sup>7</sup>	Corporate					
	Board	Audit	HRDCC	Governance	Finance	Other <sup>6</sup>
	5	4	5	3	4	2
Colin MacDonald <sup>1</sup>	4	n/a	n/a	n/a	n/a	2
John Risley	5	n/a	n/a	n/a	3	2
Thomas D. Traves	4	3	5	2	n/a	1
Larry Hood <sup>2</sup>	5	4	n/a	3	n/a	2
Harold Giles <sup>3</sup>	5	n/a	5	n/a	n/a	1
Brendan Paddick	5	n/a	5	n/a	4	2
Mickey MacDonald	5	n/a	5	n/a	n/a	2
Stan Spavold <sup>4</sup>	5	3	n/a	3	4	2
Jim Dickson <sup>5</sup>	5	4	n/a	3	3	1

Notes:

(1) Colin MacDonald is the Chairman of the Board

(2) Larry Hood is the chair of the audit committee

(3) Harold Giles is the chair of the HRDCC

(4) Stan Spavold is the chair of the Finance committee

(5) Jim Dickson is the chair of the Corporate Governance Committee

(6) Other meetings include the Annual General Meeting and the Annual Operating Plan presentation

(7) Meeting attendance excludes any Director attendance as a guest.

## Corporate Cease Trade Orders and Bankruptcies

No proposed director of the Corporation:

(a) is, as at the date hereof, or has been, within the 10 years before the date hereof, a director, chief executive officer or chief financial officer of any company (including the Corporation), that:

- (i) was the subject of a cease trade or similar order or an order that denied the relevant company access to any exemption under securities legislation and, in each case, that was in effect for a period of more than 30 consecutive days (any such order, an “**Order**”) while that person was acting in the capacity as director, chief executive officer or chief financial officer; or
- (ii) was subject to an Order that was issued after the proposed director ceased to be a director, chief executive officer, chief financial officer and which resulted from an event that occurred while that person was acting in the capacity as director, chief executive officer or chief financial officer; or

(b) is, as at the date hereof, or has been within 10 years before the date hereof, a director or executive officer of any issuer (including the Corporation), that while that person was acting in that capacity, or within a year of that person ceasing to act in that capacity, became bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency or was subject to or instituted any proceedings, arrangement or compromise with creditors or had a receiver, receiver manager or trustee appointed to hold its assets; or

(c) has, within the 10 years before the date hereof, become bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency or become subject to or instituted any proceedings, arrangement or compromise with creditors or had a receiver, receiver manager or trustee appointed to hold its assets.

## Penalties and Sanctions

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No proposed director of the Corporation has been subject to:

(a) any penalties or sanctions imposed by a court relating to securities legislation or by a securities regulatory authority or has entered into a settlement agreement with a securities regulatory authority; or

(b) any other penalties or sanctions imposed by a court or regulatory body, including a self-regulatory body, that would be likely to be considered important to a reasonable shareholder in deciding whether to vote for a proposed director.

## Appointment of Auditor

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KPMG LLP, Chartered Accountants, has been the auditor of the Corporation since its incorporation and was the auditor of the Corporation's predecessor (the Fund) since completion of its initial public offering in 2002. Management recommends the re-appointment of KPMG LLP. At the Meeting, Shareholders will be asked to vote for the appointment of KPMG LLP as auditor of the Corporation until the next annual meeting of the Shareholders, at a remuneration to be fixed by the Board of Directors.

**It is intended that all proxies received will be voted in favour of the appointment of KPMG LLP as auditor of the Corporation, unless a proxy contains instructions to withhold the same from voting. Greater than 50% of the votes of Shareholders present in person or by proxy are required to approve the appointment of KPMG LLP as auditor of the Corporation.**

## Director Compensation

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### Narrative Discussion

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The CG Committee members look at general compensation surveys annually to compare the Corporation's directors' compensation to generally accepted practices for comparable public entities.

The Directors of the Corporation (formerly the Trustees of the Fund) (the "Directors") were paid the following, as applicable, over the past fiscal year:

- A fee of \$500,000<sup>(1)</sup> for the Chairman of the Board;
- A basic payment of \$33,000 for the fiscal year, (\$33,000 for fiscal year 2012);
- A fee of \$6,000 for chairing a committee (\$3,000 for the members of each committee); and
- A fee of \$1,500 per meeting of the board of directors and committee meeting of the board of directors. (\$1,000 for meetings attended by phone)

(1) Mr. MacDonald is entitled to annual fees of \$500,000. Of this amount, Mr. MacDonald takes a salary of \$155,672 and has directed that the remaining fees that he would have otherwise earned be donated to charity by the Corporation.

The Corporation reimbursed the Directors for out-of-pocket expenses for attending these meetings and the Directors participate in the insurance and indemnification arrangements described in this Information Circular. During the year ended December 31, 2013, the Corporation paid the directors a total of \$32,471 (2012 - \$32,972).

### Long – term incentive plans

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#### *Performance Share Unit Plan ("PSU")*

In 2012 the Directors were eligible to participate in a performance share units plan ("PSU") to promote a further alignment of interests between Directors and the shareholders of the Corporation, to associate a portion of the Directors compensation with the returns achieved by shareholders of the Corporation and to attract and retain Directors with the knowledge, experience, and expertise required by the Corporation to act as members of the Board.

The plan provides target grants of up to 25% of the value of the Director's retainer fees. This long-term incentive plan results in the issue of share appreciation rights, the number of which will be based on the amount of the grant divided by the market value of the shares for the 5 days prior to the issue of the grant. The number of share appreciation rights is adjusted for any dividends declared during the year by the number of rights outstanding (including any previous dividends paid) multiplied by the dividend per share. The share appreciation rights will vest in 3 years and will be cash-settled upon vesting. The number of shares that vest will be increased or decreased from the grant date based on the relative performance of the Corporation versus a peer group.

The payment at the time of settlement will be based on the number of units vested multiplied by the market price of Clearwater's shares at that date. The following table provides information on the number of units granted under the plan and the related vesting periods:

Name and Principal Position	Date Granted	Units Awarded	Vesting Period
Colin MacDonald	May 8, 2012	16,848	January 1, 2012 - December 31, 2014
	March 21, 2013	7,926	January 1, 2013 - December 31, 2015
	March 14, 2014	4,841	January 1, 2014 - December 31, 2016
Thomas D. Traves	May 8, 2012	3,571	January 1, 2012 - December 31, 2014
	March 21, 2013	2,138	January 1, 2013 - December 31, 2015
	March 14, 2014	1,306	January 1, 2014 - December 31, 2016
Harold Giles	May 8, 2012	4,221	January 1, 2012 - December 31, 2014
	March 21, 2013	1,986	January 1, 2013 - December 31, 2015
	March 14, 2014	1,213	January 1, 2014 - December 31, 2016
Brendan Paddick	May 8, 2012	3,571	January 1, 2012 - December 31, 2014
	March 21, 2013	1,986	January 1, 2013 - December 31, 2015
	March 14, 2014	1,213	January 1, 2014 - December 31, 2016
Mickey MacDonald	May 8, 2012	3,571	January 1, 2012 - December 31, 2014
	March 21, 2013	1,833	January 1, 2013 - December 31, 2015
	March 14, 2014	1,119	January 1, 2014 - December 31, 2016
Stan Spavold	May 8, 2012	3,571	January 1, 2012 - December 31, 2014
	March 21, 2013	2,291	January 1, 2013 - December 31, 2015
	March 14, 2014	1,399	January 1, 2014 - December 31, 2016
John Risley	May 8, 2012	3,571	January 1, 2012 - December 31, 2014
	March 21, 2013	1,833	January 1, 2013 - December 31, 2015
	March 14, 2014	1,119	January 1, 2014 - December 31, 2016
Larry Hood	May 8, 2012	4,221	January 1, 2012 - December 31, 2014
	March 21, 2013	2,138	January 1, 2013 - December 31, 2015
	March 14, 2014	1,306	January 1, 2014 - December 31, 2016
Jim Dickson	May 8, 2012	3,571	January 1, 2012 - December 31, 2014
	March 21, 2013	2,291	January 1, 2013 - December 31, 2015
	March 14, 2014	1,399	January 1, 2014 - December 31, 2016

#### *Deferred Share Unit Plan (“DSU”)*

In addition, a deferred share unit plan (“**DSU**”) was developed and implemented in the second quarter of 2012 to provide the Directors of Clearwater with compensation opportunities that are consistent with shareholder interests. The plan allows the Director’s fees to be received in share appreciation rights with the first grants issued in the second quarter of 2012. Additional units will be allocated to the participants for any dividends declared, by dividing the amount of the dividend by the market price on the dividend payment date. The grants issued under this plan will be paid to the Directors upon such time as they leave the Corporation but vest immediately upon grant.

#### *Fair Value*

The fair value of each DSU is calculated using the Black-Sholes option pricing formula. The fair value of each PSU is calculated using the Monte Carlo option pricing formula. Both Black-Scholes and the Monte Carlo were used as the models are established pricing methodologies that are widely used by the financial industry and by public companies for securities valuations and is supported as an appropriate methodology under IFRS. Both pricing models include assumptions on expected volatility, expected life, expected termination rate, expected dividend yield and risk-free interest rate. The Monte Carlo option pricing formula provides the ability to estimate performance against a peer group. Refer to the 2013 annual financials for further information.

## Director Compensation Table

The following table discloses all forms of compensation paid to the Directors of the Corporation for financial year ended December 31, 2013.

Name	Fees Earned	Share based awards <sup>(6),(7)</sup> (\$)	Option based awards (\$)	Non-Equity Incentive plan compensation (\$)	Pension Value (\$)	Other Annual Compensation (\$) <sup>8</sup>	Total (\$)
Colin MacDonald <sup>(1)</sup>	155,672	51,432	-	-	-	65,129	272,233
Thomas D. Traves	59,500	17,473	-	-	-	1,689	78,661
Harold Giles <sup>(2)</sup>	-	68,341	-	-	-	1,842	70,182
Brendan Paddick <sup>(3)</sup>	-	71,787	-	-	-	1,645	73,432
Mickey MacDonald	52,500	11,894	-	-	-	1,602	65,996
Stan Spavold	74,500	14,866	-	-	-	1,732	91,098
John Risley <sup>(4)</sup>	-	60,622	-	-	-	1,602	62,224
Larry Hood	67,500	13,873	-	-	-	1,885	83,258
Jim Dickson <sup>(5)</sup>	-	79,677	-	-	-	1,732	81,409

<sup>(1)</sup> Mr. MacDonald is entitled to annual fees of \$500,000. Of this amount, Mr. MacDonald takes a salary of \$155,672 and has directed that the remaining fees that he would have otherwise earned be donated to charity by the Corporation.

<sup>(2)</sup> Mr. Giles received \$55,000 in director fees during 2013. Mr. Giles elected to defer his fees and receive DSU's. The fair value of the DSU's of \$55,454 and PSU's of \$12,887 is for a total of \$68,341.

<sup>(3)</sup> Mr. Paddick received \$58,500 in director fees during 2013. Mr. Paddick elected to defer his fees and receive DSU's. The fair value of the DSU's of \$58,900 and PSU's of \$12,887 is for a total of \$71,787.

<sup>(4)</sup> Mr. Risley received \$48,500 in director fees during 2013. Mr. Risley elected to defer his fees and receive DSU's. The fair value of the DSU's of \$48,728 and PSU's of \$11,894 is for a total of \$60,622.

<sup>(5)</sup> Mr. Dickson received \$64,500 in director fees during 2013. Mr. Dickson elected to defer his fees and receive DSU's. The fair value of the DSU's of \$64,811 and PSU's of \$14,866 is for a total of \$79,677.

(6) The following table provides the breakdown of the fair value at grant date by share based award for 2013:

Name	Share Based	FV At Grant (\$)	Total Shares Granted (#)
Colin MacDonald	DSU	-	-
	PSU	51,432	7,926
	Total	51,432	7,926
Thomas D. Traves	DSU	3,599	746
	PSU	13,873	2,138
	Total	17,473	2,884
Harold Giles	DSU	55,453	9,931
	PSU	12,887	1,986
	Total	68,341	11,917
Brendan Paddick	DSU	58,899	10,625
	PSU	12,887	1,986
	Total	71,787	12,611
Mickey MacDonald	DSU	-	-
	PSU	11,894	1,833
	Total	11,894	1,833
Stan Spavold	DSU	-	-
	PSU	14,866	2,291
	Total	14,866	2,291
John Risley	DSU	48,728	8,593
	PSU	11,894	1,833
	Total	60,622	10,426
Larry Hood	DSU	-	-
	PSU	13,873	2,138
	Total	13,873	2,138
Jim Dickson	DSU	64,811	11,527
	PSU	14,866	2,291
	Total	79,677	13,818

<sup>(7)</sup> The fair value of each DSU included in the share based awards column is estimated on the date of grant using the Black-Scholes option pricing formula. The Black-Scholes pricing model was used as it is an established pricing methodology widely used by the financial industry and by public companies for securities valuations and is supported as an appropriate methodology under IFRS. The pricing model includes assumptions on expected volatility, expected life, expected termination rate, expected dividend yield and risk-free interest rate. **This value does not represent the actual value of the payout which will be received after the maturity date of the award.**

The fair value of each PSU included in the share based awards column is estimated on the date of the grant using the Monte Carlo option pricing formula. The Monte Carlo pricing model was used as it is an established pricing methodology widely used for securities valuations that is based upon performance relative to peer groups and is supported as an appropriate methodology under IFRS. The pricing model includes assumptions on performance relative to the peer group, expected volatility, expected life, expected termination rate, expected dividend yield and risk-free interest rate. **This value does not represent the actual value of the payout which will be received after the maturity date of the award.**

<sup>(8)</sup> Other compensation for Mr. MacDonald includes RRSP contributions. For all other directors other compensation includes dividends declared on stock based compensation during 2013

## Incentive plans

The following table sets out the estimated fair value of outstanding share-based awards granted to the Directors, as at December 31, 2013.

Share-Based Awards			
	Number of shares or units of shares that have not vested <sup>(2)</sup> (#)	Market/Payout value of Share awards not vested <sup>(1)</sup> (\$)	Market/Payout value of vested share based awards not paid out or distributed <sup>(1)</sup> (\$)
Colin MacDonald	25,393	301,365	-
Thomas D. Traves	5,852	69,231	32,715
Harold Giles	6,362	75,505	163,828
Brendan Paddick	5,696	67,454	146,023
Mickey MacDonald	5,539	65,665	-
Stan Spavold	6,009	71,019	-
John Risley	5,539	65,665	88,714
Larry Hood	6,518	77,282	-
Jim Dickson	6,009	71,019	119,205

<sup>(1)</sup> Market/payout of SARS and DSU awards is determined by multiplying the number of outstanding units held at December 31, 2013 by the closing price of Common Shares on the TSX on that date of \$8.22. Market/payout of PSU awards is determined by multiplying the number of outstanding units held at December 31, 2013 by the estimated weighted average fair market value of \$11.84 per the Monte Carlo Valuation

<sup>(2)</sup> The following table provides the breakdown of the outstanding share based awards as of December 31, 2013:

Name	Share Based Awards	Total Share Based Awards (#)	Not Vested (#)	Vested (#)
Colin MacDonald	DSU	-	-	-
	PSU	25,393	25,393	-
	Total	25,393	25,393	-
Thomas D. Traves	DSU	3,980	-	3,980
	PSU	5,852	5,852	-
	Total	9,832	5,852	3,980
Harold Giles	DSU	19,930	-	19,930
	PSU	6,362	6,362	-
	Total	26,293	6,362	19,930
Brendan Paddick	DSU	17,764	-	17,764
	PSU	5,696	5,696	-
	Total	23,460	5,696	17,764
Mickey MacDonald	DSU	-	-	-
	PSU	5,539	5,539	-
	Total	5,539	5,539	-
Stan Spavold	DSU	-	-	-
	PSU	6,009	6,009	-
	Total	6,009	6,009	-
John Risley	DSU	10,792	-	10,792
	PSU	5,539	5,539	-
	Total	16,332	5,539	10,792
Larry Hood	DSU	-	-	-
	PSU	6,518	6,518	-
	Total	6,518	6,518	-
Jim Dickson	DSU	14,502	-	14,502
	PSU	6,009	6,009	-
	Total	20,510	6,009	14,502



The following table set out the amount of Director share-based awards that vested during the year:

<b>Name</b>	<b>Option-Based awards - Value Vested during the year (\$)</b>	<b>Share-based awards - Value vested during the year (\$)<sup>(1)</sup></b>	<b>Non-equity incentive plan compensation - Value earned during the year (\$)</b>
Colin MacDonald	-	-	-
Thomas D. Traves	-	3,599	-
Harold Giles	-	55,453	-
Brendan Paddick	-	58,899	-
Mickey MacDonald	-	-	-
Stan Spavold	-	-	-
John Risley	-	48,728	-
Larry Hood	-	-	-
Jim Dickson	-	64,811	-

<sup>(1)</sup> The value vested for the DSU awards is determined by multiplying the number of outstanding units held at December 31, 2013 by the closing price as of the vesting date (i.e. grant date) which varies based upon service period.

## BOARD COMMITTEE REPORTS

### AUDIT COMMITTEE REPORT

**Current Members:**

Larry Hood (Chair)  
Thomas Traves  
Stan Spavold  
Jim Dickson

Clearwater's Audit Committee worked with management to ensure that key performance indicators were communicated to investors including targets and the performances achieved.

The Committee continues to focus on ensuring the key risks and opportunities are communicated to investors in disclosure documents as well as ensuring that management maintains the required controls to produce timely and accurate information for Clearwater's shareholders.

All members of the Audit Committee are financially literate and the Committee is chaired by Mr. Larry Hood, CA a retired partner from the accounting firm KPMG LLP.

Additional information about the Audit Committee including its charter can be found in Clearwater's Annual Information Form.

The Audit Committee is responsible to the Board for the policies and practices relating to the integrity of financial and regulatory reporting as well as internal controls to achieve the objectives of reliability of information and compliance with policies and laws. In addition the Audit Committee is responsible to undertake a process to identify the principal risks for Clearwater and ensure appropriate risk management techniques are used.

To comply with its mandate for 2013, the Audit Committee met four times during fiscal 2013 and undertook the following:

**Financial Management and Reporting:**

- Reviewed and recommended to the Board for approval all of Clearwater's 2013 interim and annual financial statements and Management Discussion and Analysis ("MD&A"), quarterly financial statements and material press releases and the Annual Information Form.
- Reviewed and discussed with management and the external auditors the interim and annual audited financial statements, including discussion of material transactions with related parties, significant accounting policies, and the external auditor's written communications to the Committee and to management.
- Monitored the controls, procedures and design of internal controls on financial reporting.
- Reviewed the minutes of the quarterly Disclosure Committee meetings. The disclosure committee consists of management that are financially literate and have regulatory reporting experience. The disclosure committee's objective is to review quarterly disclosure requirements.
- Reviewed the receipt, retention and treatment of complaints received by the Company regarding accounting, internal accounting controls, or auditing matters and is currently establishing improvements to this process.

## Independence:

Three of the four members are considered to be independent. Mr. Stan Spavold, FCA is not considered independent as he serves as Executive Vice-President of Clearwater Fine Foods Incorporated (“CFFI”) a shareholder of 7914091 Canada Inc., a controlling shareholder of Clearwater. The Board has determined that Mr. Spavold can serve on the Audit Committee and that he is exempt from the independence requirement set forth in Section 3.1(3) of National Instrument 52-110 – *Audit Committees* (“NI 52-110”), in accordance with Sections 3.3(2) and 3.7 of NI 52-110. In reaching this conclusion, the Board considered that: (i) Mr. Spavold would be independent but for his role with CFFI, (ii) the Board is satisfied that he is able to exercise the impartial judgment necessary for him to fulfill his responsibilities as an Audit Committee member, (iii) his appointment is in the best interests of Clearwater and its shareholders, and (iv) all other conditions set forth on Sections 3.3(2) and 3.7 of NI 52-110 are met.

## External Auditors:

- Ensured that the external auditors are in good standing with the Canadian Public Accountability Board and that the lead partner and other partners fulfill the rotation requirements.
- Reviewed and confirmed that the relationship between the external auditors and the Corporation is independent.
- Reviewed the annual audit plan from the external auditors
- Annually reviewed the hiring policy of external auditors
- Recommended to the Board the appointment of the external auditors.
- Recommended to the Board the compensation of the external auditors
- Pre-approved all non-audit services by the Corporation’s external auditors, where appropriate.
- Reviewed, with the external auditors and management, all significant account policies and practices adopted, significant risks and uncertainties, and key estimates and judgments.

KPMG LLP, Chartered Accountants, has been the auditor of the Corporation since its incorporation (October 2, 2011) and was the auditor of the Corporation's predecessor (the Fund) since completion of its initial public offering in 2002. Management recommends the re-appointment of KPMG LLP. At the Meeting, Shareholders will be asked to vote for the appointment of KPMG LLP as auditor of the Corporation until the next annual meeting of the Shareholders, at a remuneration to be fixed by the Board of Directors.

Type of Work	Fees – Fiscal 2013	Fees – Fiscal 2012
Audit fees	\$ 488,579	\$ 502,344
Tax fees	136,793	190,119
All other fees	-	210,078
<b>Total</b>	<b>\$625,372</b>	<b>\$902,541</b>

Audit fees include fees for the audit of the annual consolidated financial statements, audits and statutory requirements for subsidiaries, and specified procedures on interim financial statements. Tax fees include project based tax assignments.

In 2012 there were additional audit fees incurred related to the conversion to IFRS.

## Risk Management

- Reviewed and discussed with the Chair of the Enterprise Risk Management (“ERM”) committee ongoing risk management including analyzing principal risks, current and proposed risk mitigation techniques, and

the effectiveness of these strategies. The ERM committee consists of management with experience in both the operations of the Corporation and the related risks.

- The chair of the audit committee attended the annual ERM risk workshop.
- Reviewed and discussed status of compliance with laws and regulations and procedures designed to ensure compliance, and reviewed quarterly reports from management and legal counsel.

**Administrative**

- Annual review of Audit Committee Charter
- Developed a self assessment survey and is implementing suggestions.

## HUMAN RESOURCE DEVELOPMENT AND COMPENSATION COMMITTEE (“HRDCC”) REPORT

### **Current Members:**

Harold Giles (Chair)  
Thomas Traves  
Mickey MacDonald  
Brendan Paddick

The Human Resource Development and Compensation Committee (“HRDCC”) was created during the year to separate Clearwater’s human resource objectives from the Corporate Governance Committee to provide more focused work at the Committee level.

In 2013 the Committee continued to invest time to ensure the management team has well articulated talent management and development plans. In addition, over the past year they have continued to ensure that compensation practices are aligned with shareholder interests by linking annual and long-term incentive plans to the creation of free cash flows and adjusted EBITDA along with individual officer performance.

The mandate of the HRDCC is to ensure that the Corporation’s Human Resources, and in particular the CEO and the executive officers are of the highest quality in order to meet the operational and strategic requirements of the Corporation.

The Committee is comprised of four members who have a combined experience of 100 years in senior executive and leadership positions. Harold Giles, chair of HRDCC, has over 35 years experience in manufacturing, business general management and senior human resource executive positions with General Electric in Canada, United States and Europe.

To comply with its mandate for 2013, HRDCC met five times during fiscal 2013 and undertook the following:

- Reviewed succession and individual development plans for the CEO and each officer as well as the effectiveness of the organization structures. This included reviewing all leaders who have demonstrated the potential to advance. The Committee reviewed and recommended for Board approval the appointment of direct reports to the CEO as well as selective positions in critical roles.
- Reviewed the performance of the CEO and each officer both on achieving corporate performance requirements as well as individual leadership initiatives. These performance reviews form an integral part of succession planning as well as forming the basis for the individual’s compensation determination.
- Reviewed and recommended for Board approval the design of compensation plans to ensure they provide competitive levels as well as being based on achieving performance requirements. Incentive plans are based on achieving annual as well as long-term performance factors. A significant portion of total compensation is in the form of performance share units (“PSU”) which only vest after 3 years providing compensation incentives for both short term and long term Corporation performance.

**Current Members:**

Jim Dickson (Chair)  
Thomas Traves  
Larry Hood  
Stan Spavold

The Corporate Governance Committee's primary function is to assist the Board in carrying out its responsibilities with respect to:

- The development and implementation of principles and systems for the management of corporate governance;
- Monitoring compliance with the Corporation's overall governance system and principles;
- Identifying qualified individuals for Board and Board committee membership, as well as chairmanships;
- Evaluating Board, committee and individual director performance; and
- Assess the integrity of the CEO and executive officers to ensure that the Corporation, through its policies and practices, maintains a culture of highest integrity.

The Committee worked actively with the Board Committee Chairs and their related mandates creating a Finance Committee and forming separate Governance and Human Resource Development and Compensation Committees to allow for more focused work at the Committee level. The Committee has also been active in reviewing developments in governance practices in Canada and as a result in 2013 Clearwater adopted a policy of individual voting of its' directors.

The Committee is comprised of four members who have a more than a combined experience of 50 years in senior executive and leadership positions. Mr. Jim Dickson, chair of the Corporate Governance Committee, is a Partner with the law firm Stewart McKelvey practicing primarily in the areas of mergers and acquisitions and corporate finance and securities.

To comply with its mandate for 2013, the Corporate Governance Committee met three times during fiscal 2013 and undertook the following:

Worked actively with the Board Committee Chairs and their related mandates creating a Finance Committee and forming separate Governance and Human Resource Development and Compensation Committee ("HRDCC") to allow for more focused work at the Committee level.

Ensured that management follows an approved planning process to establish strategies for the Corporation.

- Assessed annually the overall effectiveness of the Board and its Committees, including director independence, Clearwater guidelines and conformity of Clearwater's practices to stock exchange corporate governance requirements
- Reviewed the adequacy and form of compensation of directors in the context of the responsibilities and risks involved in being an effective director, and make recommendations to the Board with respect to the actual remuneration and benefits provided to directors
- Recommended to the Board the members proposed for re-election to the Board.

## FINANCE COMMITTEE REPORT

### **Current Members:**

Stan Spavold (Chair)  
John Risley  
Jim Dickson  
Brendan Paddick

The Finance Committee's primary function is to assist the Board in carrying out its responsibilities with respect to the Corporation's liquidity, capital structure and strategies, financing strategies, financial risk management and dividend policy. This includes working with Management to develop short, medium and long term capital structure to ensure that the Corporation can execute the strategic plan at an appropriate cost of capital.

The Committee had a busy year, in 2013, and was active in the review of some significant investments including a new clam vessel, a new information system and several other investments in plants and vessels as well as working with management on external development policies. The Committee members also worked closely with management in making continued improvements to the capital structure of the business – from eliminating high cost convertible debentures, to putting in place more flexible and lower cost term debt facilities to completing an equity offering in early 2014. These changes served to further strengthen Clearwater's capital structure and position it for further growth.

The Committee is comprised of four members who have more than a combined experience of 50 years in senior executive and leadership positions. Mr. Stan Spavold, chair of the Finance Committee, is the Executive Vice President of CFFI since 2002.

To comply with its mandate, the Finance Committee met four times during fiscal 2013 and undertook the following:

- Reviewed recommendations made by management for all debt and equity offerings, lending the committee's expertise and oversight to management and then recommending such offerings to the board and then monitoring execution of the plan
- Provided oversight in developing and reviewing a dividend policy and ensuring under the capital markets plan has the resources and capacity to pay the dividend.
- Reviewed management's strategy and plans with respect to communication of the Corporation's plans and objectives to existing and potential lenders and equity holders
- Reviewed the Corporation's annual capital expenditure plan and capital expenditures not in the plan that exceeded management's approval threshold as well as any divestures of capital assets.
- Reviewed the Corporation's policy on foreign exchange hedging and reviewed recommendations to the Board on hedging policy and strategy.
- Received periodic reports from management on liquidity (including available credit, covenants, free cash flow, leverage and credit ratings), cost of capital, foreign exchange and interest rate management and capital expenditures.
- Assisted with mentorship of treasury function
- Continued to educate the Board on capital market issues and continued to update the Board on current market conditions.
- Conducted an annual evaluation of the Committee's own performance. The Committee shall report to the Board the results of its evaluation, including recommended charter, membership and other changes.

## EXECUTIVE COMPENSATION

### Compensation Discussion and Analysis

#### Background

This section will describe how decisions are made as they relate to determining the appropriate level of executive compensation paid, payable, awarded, granted or otherwise provided, directly or indirectly, by the Corporation to each Named Executive Officer, as defined in Form 51-102F6 (each, an "NEO"). The Corporation's NEOs are Ian Smith, CEO, Robert Wight, Vice President, Finance and Chief Financial Officer, Greg Morency, Executive Vice President, Chief Commercial, Officer Eric Roe, Vice President and Chief Operating Officer, and Michael Pittman, Vice President Fleet.

In December 2012 the Board determined to reconstitute the Corporate Governance and Compensation Committee and it is now split into two committees as the Human Resource Development and the Compensation Committee (the "HRDCC") and the Corporate Governance Committee ("CG Committee").

The HRDCC has been established by the Board for the purposes of monitoring and providing guidance and recommendations on the level of executive compensation. The HRDCC provides advice on terms and conditions of employment so as to ensure they are designed to advance the growth and profitability objectives of the Corporation and to attract senior employees for long-term organizational commitment.

The HRDCC currently consists of Harold Giles (Chair), Thomas D. Traves, Brendan Paddick, and Mickey MacDonald. Thomas D. Traves and Harold Giles qualify as an independent director within the meaning of National Instrument 58-101 - *Disclosure of Corporate Governance Practices*. Cumulatively the HRDCC has more than 100 years of experience in senior executive and leadership positions and has been involved with implementing and reviewing compensation policies at their respective organizations. Refer to the HRDCC report for further information.

#### Objectives of the Compensation Program

The Corporation's executive compensation program is designed to provide a competitive level of compensation, to reward individual performance and to provide incentives to executives to achieve and exceed performance-based goals. Performance goals are substantially based on improving the Corporation's financial results and therefore, individual goals are aligned with shareholder interests.

#### Elements of Compensation, Determination of Amounts for each Element, and Rationale for Amounts of each Element

The major elements of the Corporation's executive compensation program are base salary, an annual incentive plan and beginning in 2012, share based compensation plans. Both the annual incentive and share based compensation plans are based on the performance of the individual and the Corporation.

For all NEOs other than the CEO, the compensation policies and guidelines are recommended by the CEO and approved by the HRDCC. The compensation for the CEO is recommended by the HRDCC and approved by the Board.

Personal benefits and other perquisite benefits provided to senior management are reflective of generally accepted and competitive practices in the industry.

No NEO or director of the Corporation is permitted to purchase financial instruments, including for greater certainty, prepaid variable forward contracts, equity swaps, collars, or units of exchange funds that are designed to hedge or offset a decrease in market value of equity securities granted as compensation or held, directly or indirectly, by the NEO or director.



## Base Salary

Base salary compensates NEOs for discharging their duties in respect of their position descriptions. Salaries are reviewed from time to time taking into consideration corporate as well as individual performance, the requirements of their position, the executive's skills and experience, job complexity and competence compared to executives in similar roles in comparable companies. Each of these factors is reviewed in accordance with the contribution expected of the individual executive officer.

## Annual Incentive Plan

An annual incentive plan is a fundamental part of a compensation program. The method of determining performance based compensation for NEOs, as determined by the HRDCC, takes into account certain quantitative factors such as the Corporation's performance against its budget, as well as various qualitative elements. Personal achievement, including extraordinary performance beyond the normal expectations for an individual's position, is also taken into account. Bonus payments can be lower or higher based on corporate performance and individual achievement.

The annual bonus amounts are determined upon completion of the annual audited financial statements. For example, the annual bonus earned with respect to fiscal 2013 was paid to the NEO's in the first quarter of 2014.

The annual bonuses for fiscal 2011 and 2012 were based on target adjusted EBITDA levels. The NEOs, except the CEO, were eligible for a target bonus of 40% of their annual salary. The CEO was eligible for a target bonus of 60% of his annual salary.

For 2013 annual bonuses were based on target adjusted EBITDA and Free cash flow levels. The NEOs, except the CEO, were eligible for a target bonus of 40% of their annual salary. The CEO was eligible for a target bonus of 75% of his annual salary.

For 2011 and 2012 actual annual bonus for all NEO's, except the CEO, could have ranged from no bonus paid to 150% of target (i.e. 60% of annual salary) based on corporate performance and individual achievement. Annual bonus for the CEO can range from no bonus paid to 167% of target (i.e. 100% of annual salary) based on corporate performance and individual achievement.

For 2013 actual bonuses for all NEO's (including the CEO) could have ranged from no bonus paid to 150% of target based on corporate performance and individual achievement. Bonus payments for all NEO's in 2013 were based upon hitting 117% of the corporate performance target for adjusted EBITDA, 100% of the corporate performance for free cash flow, as well as individual achievement. Refer to the Annual Management Discussion and Analysis for further information on the calculation for free cash flow and adjusted EBITDA.

<b>Corporate Performance 2011 - 2013:</b>			
<b>Adjusted EBITDA</b>			
	<b>Eligible Range (%)</b>	<b>Actual 2011 (%)</b>	<b>Actual 2012 (%)</b>
CEO	0 - 167	132	100
Executive (excluding CEO)	0 - 150	132	100

<b>Corporate Performance 2013:</b>				
	<b>Adjusted EBITDA</b>		<b>Free Cash Flow</b>	
	<b>Eligible Range (%)</b>	<b>Actual 2013 (%)</b>	<b>Eligible Range (%)</b>	<b>Actual 2013 (%)</b>
	All Executive (Including CEO)	0 - 150	114	0 - 150

## Long-term Incentive Plans

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### *Share Based Compensation Plans*

A share based incentive plan is an integral part of a balanced compensation program.

As part of a compensation review, long-term incentive, share based compensation plans were designed and implemented in 2011 to connect individual achievement and corporate performance. Target grants and payments can be lower or higher based on corporate performance and individual achievement. The method of determining share based compensation for NEOs, as determined by the HRDCC, takes into account individual achievement and Total Shareholder Return (“TSR”) relative to an industry peer group. The plan aligns executive and shareholder interests in long term share value performance.

### *Share Appreciation Rights (“SARS”)*

Upon commencement of his employment the CEO received share appreciation rights (“SAR”) in respect of the Common Shares of the Corporation as follows:

- (a) 255,000 SARs at a strike price of \$0.01/Common Share;
- (b) 250,000 SARs at a strike price of \$0.80/Common Share; and
- (c) 200,000 SARs at a strike price of \$1.00/Common Share.

The SARs vest over a three year period and have no expiry. As of December 31, 2012, 555,000 of the 705,000 granted SAR’s had vested (December 31, 2011 – 405,000) and were subsequently cash settled for \$2.5 million in March 2013. As of December 31, 2013 the 150,000 outstanding granted SAR’s vested.

### *Long term Performance Share Unit incentive plan (“PSU”)*

In 2012 the NEO’s were eligible to participate in a long term performance incentive plan (“PSU”) that provides annual target grants that vary from 30% to 50% of the NEO’s annual salaries. Based on individual achievement the actual grant can range from no grant issued to 150% of target grant. This long-term incentive plan results in the issue of share appreciation rights, the number of which will be based on the amount of the grant divided by the market value of the shares for the 5 days prior to the issue of the grant and adjusted for individual achievement. The number of share appreciation rights is adjusted for any dividends declared during the year by the number of rights outstanding (including any previous dividends paid) multiplied by the dividend per share. The share appreciation rights vest in 3 years and will be cash settled upon vesting. The number of shares that vest will be increased or decreased from the grant date based on the relative performance of the Corporation versus a peer group.

The payment at the time of settlement will be based on the number of units vested multiplied by the market price of Clearwater’s shares at that date. The following table provides information on the number of units granted under the plan and the related vesting periods:

<b>Name and Principal Position</b>	<b>Date Granted</b>	<b>Units Awarded</b>	<b>Vesting Period</b>
Ian Smith, Chief Executive Officer	May 8, 2012	143,245	January 1, 2012 - December 31, 2014
	March 21, 2013	57,026	January 1, 2013 - December 31, 2015
	March 14, 2014	43,657	January 1, 2014 - December 31, 2016
Robert D. Wight, Vice President, Chief Financial Officer	May 8, 2012	33,695	January 1, 2012 - December 31, 2014
	March 21, 2013	15,852	January 1, 2013 - December 31, 2015
	March 14, 2014	14,459	January 1, 2014 - December 31, 2016
Greg Morency, Vice President, Chief Commerical Officer	May 8, 2012	35,354	January 1, 2012 - December 31, 2014
	March 21, 2013	24,949	January 1, 2013 - December 31, 2015
	March 14, 2014	20,000	January 1, 2014 - December 31, 2016
Eric R. Roe, Chief Operating Officer	May 8, 2012	42,119	January 1, 2012 - December 31, 2014
	March 21, 2013	15,852	January 1, 2013 - December 31, 2015
	March 14, 2014	10,261	January 1, 2014 - December 31, 2016
Michael Pittman, Vice President, Fleet	May 8, 2012	33,695	January 1, 2012 - December 31, 2014
	March 21, 2013	19,816	January 1, 2013 - December 31, 2015
	March 14, 2014	10,261	January 1, 2014 - December 31, 2016

### *Deferred Share Unit Plan (“DSU”)*

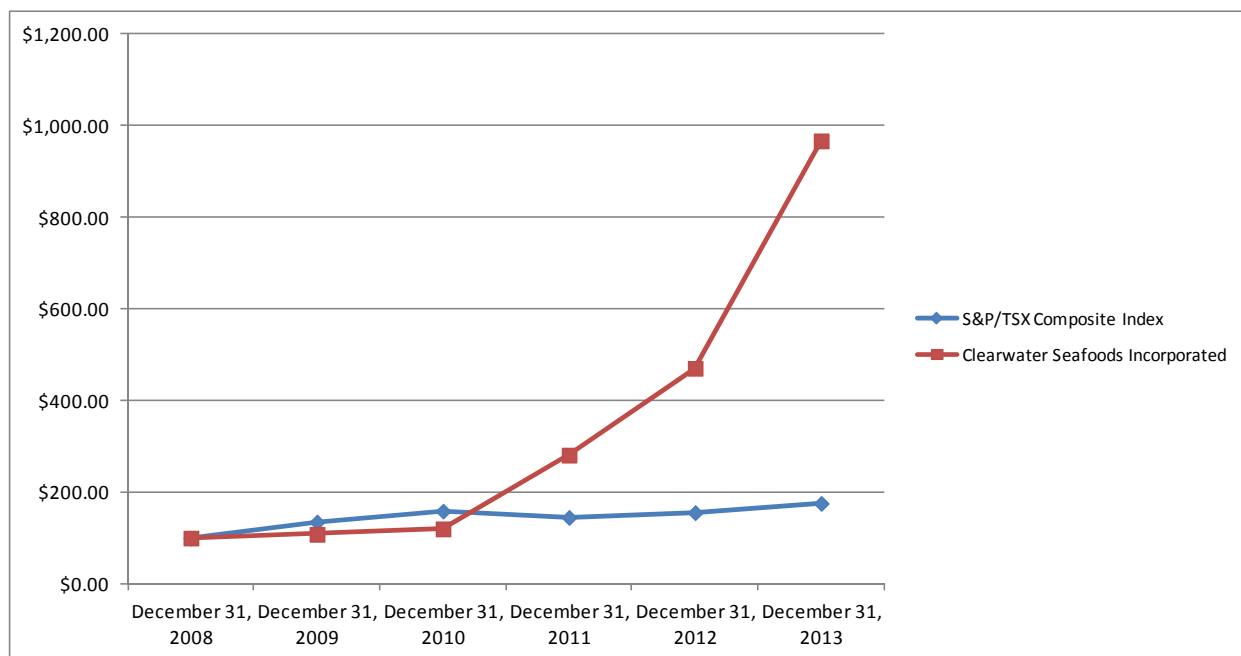
Effective September 1, 2012, the Board approved a retention deferred share unit plan (“RDSU”) in order to provide certain NEO’s with compensation opportunities that are consistent with shareholder interests. The plan provides that the shares provided to each individual vest at retirement as long as the participant has reached the age of 65 (or in the event of death) with continued employment with the Corporation and will be cash settled upon vesting based upon the market price of the shares multiplied by the number of vested DSU’s. Additional units will be allocated to the participants for any dividends declared, by dividing the amount of the dividend by the market price on the dividend payment date.

### *Fair Value*

The fair value of each SAR and RDSU is calculated using the Black-Scholes option pricing formula. The fair value of each PSU is calculated using the Monte Carlo option pricing formula. Both Black-Scholes and the Monte Carlo were used as the models are established pricing methodologies that are widely used by the financial industry and by public companies for securities valuations and is supported as an appropriate methodology under IFRS. Both pricing models include assumptions on expected volatility, expected life, expected termination rate, expected dividend yield and risk-free interest rate. The Monte Carlo option pricing formula provides the ability to estimate performance against a peer group. Refer to the 2013 annual financials for further information.

## Performance Graph

The following graph compares the total cumulative return, including distributions, to unitholders and, following the Arrangement, Shareholders for \$100 invested in Units of the Fund on December 31, 2008 with the total cumulative return, including distributions, of the S&P/TSX Composite Index over the past five-year period ended December 31, 2013. On December 31, 2013, the closing price of the common shares on the TSX was \$8.22 (2012 - \$4.00).



	Dec-08	Dec-09	Dec-10	Dec-11	Dec-12	Dec-13
Clearwater Seafoods Incorporated	100	\$108.24	\$120.00	\$281.18	\$470.59	\$967.06
S&P/TSX Composite Index	100	\$135.05	\$158.83	\$145.00	\$155.42	\$175.61

The above graph and table demonstrate a continued improvement over the past several years due to improving financial results including free cash flow and adjusted EBITDA, the Corporation's performance targets for compensation. As a result, the Corporation paid annual bonuses in respect of the annual periods 2011-2013 based upon actual financial performance either achieving performance targets or surpassing them. Refer to corporate performance tables within executive compensation.

## Assessment of Risks Associated with the Corporation's Compensation Policies and Practices

The HRDCC has assessed the Corporation's compensation plans and programs for its executive officers to ensure alignment with the Corporation's business plan and to evaluate the potential risks associated with those plans and programs. The HRDCC has concluded that the compensation policies and practices do not create any risks that are reasonably likely to have a material adverse effect on the Corporation.

The HRDCC considers the risks associated with executive compensation and corporate incentive plans when designing and reviewing such plans and programs have generally been implemented by or at the direction of the HRDCC.

## Summary Compensation Table

The following table sets forth all forms of executive compensation received by the NEOs for the last three fiscal years (in Canadian \$).

The amounts included in the Summary Compensation Table for all share based compensation plans from 2011 to 2013 represent the fair market value at the grant date. This does *not* represent the amount expensed in each year for accounting purposes or the amount paid related to the share based compensation.

Name and Principal Position	Year	Salary (\$)	Share-based awards (\$) <sup>(3),(4)</sup>	Option- based awards (\$)	Non-equity incentive plan compensation (\$)		Pension Value (\$)	All other compensation (\$)	Total Compensation (\$)
					Annual incentive plans (\$) <sup>(5)</sup>	Long-term incentive plans (\$)			
Ian Smith, Chief Executive Officer <sup>(1)</sup>	2013	456,635	370,042	-	440,150	-	-	60,872	1,327,698
	2012	441,193	396,459	-	353,000	-	-	34,918	1,225,570
	2011	441,193	-	-	441,193	-	-	14,208	896,594
Robert D. Wight, Vice President, Chief Financial Officer	2013	288,895	102,864	-	134,047	-	-	31,989	557,795
	2012	259,453	365,258	-	103,781	-	-	62,782	791,274
	2011	259,453	-	-	120,386	-	-	2,000	381,839
Greg Morency, Vice President, Chief Commercial Officer <sup>(2)</sup>	2013	360,208	161,894	-	167,137	-	-	43,681	732,920
	2012	350,000	97,849	-	140,000	-	-	25,885	613,734
	2011	238,718	-	-	110,765	-	-	58,136	407,619
Michael Pittman, Vice President, Fleet	2013	268,534	128,586	-	111,173	-	-	31,331	539,624
	2012	259,453	365,258	-	116,753	-	-	14,000	755,464
	2011	259,453	-	-	120,386	-	-	11,600	391,439
Eric R. Roe, Chief Operating Officer	2013	268,534	102,864	-	111,173	-	-	32,746	515,316
	2012	259,453	388,573	-	103,781	-	-	64,000	815,807
	2011	259,453	-	-	133,359	-	-	11,600	404,412

<sup>(1)</sup> In 2010 Mr. Smith received 705,000 SARS with a fair market value of \$0.5 million at grant date. In March 2013 Mr. Smith exercised 555,000 units settled for cash of \$2.5 million.

<sup>(2)</sup> Mr. Morency joined Clearwater on April 26, 2011

<sup>(3)</sup> This represents the fair value of the PSU's granted during 2013

Name and principal position	Share Based Awards	FV At Grant (\$)	Total Shares Granted (#)
Ian Smith, Chief Executive Officer	PSU	370,042	57,026
Robert D. Wight, Vice President, Chief Financial Officer	PSU	102,864	15,852
Greg Morency, Vice President, Chief Commercial Officer	PSU	161,894	24,949
Eric R. Roe, Chief Operating Officer	PSU	102,864	15,852
Michael Pittman, Vice President, Fleet	PSU	128,586	19,816

<sup>(4)</sup> The fair value of each PSU included in the share based awards column is estimated on the date of the grant using the Monte Carlo option pricing formula. The Monte Carlo pricing model was used as it is an established pricing methodology widely used for securities valuations that is based upon performance relative to peer groups and is supported as an appropriate methodology under IFRS. The pricing model includes assumptions on performance relative to the peer group, expected volatility, expected life, expected termination rate, expected dividend yield and risk-free interest rate. **This value does not represent the actual value of the payout which will be received after the maturity date of the award.**

For financial statement purposes the fair value of the liability is remeasured at every balance sheet date and the fair value is amortized over the service period. The Corporation recorded a liability for the PSU of \$4.1 million at December 31, 2013 (2012 - \$0.6 million).

Total share-based compensation expense included in the income statement for the year ended December 31, 2013 was \$5.9 million (2012 - \$2.3 million).

<sup>(5)</sup> The incentive plan amounts for each respective fiscal period are paid in the first quarter of the subsequent year. For instance the annual incentive plan payment for 2013 was paid in the first quarter of 2014.

<sup>(6)</sup> Other compensation includes dividends declared on stock based compensation during 2013. For further information refer to long-term incentive plans

## Incentive plans

The following table sets out the market/payout value for the share-based awards granted to the NEOs, as at December 31, 2013.

Share-Based Awards			
	Number of shares or units of shares that have not vested <sup>(2)</sup> (#)	Market/Payout value of Share awards not vested <sup>(1)</sup> (\$)	Market/Payout value of vested share based awards not paid out or distributed <sup>(1)</sup> (\$)
Ian Smith ,Chief Executive Officer	205,278	2,441,114	1,233,000
Robert D. Wight, Vice President, Chief Financial Officer	150,786	1,424,717	-
Greg Morency, Vice President, Chief Commercial Officer	61,811	729,623	-
Eric R. Roe, Chief Operating Officer	159,420	1,529,067	-
Michael Pittman, Vice President, Fleet	54,849	649,061	822,000

<sup>(1)</sup> Market/payout of SARS and DSU awards is determined by multiplying the number of outstanding units held at December 31, 2013 by the closing price of Common Shares on the TSX on that date of \$8.22. Market/payout of PSU awards is determined by multiplying the number of outstanding units held at December 31, 2013 by the estimated weighted average fair market value of \$11.84 per the Monte Carlo Valuation

<sup>(2)</sup> The following table provides the breakdown of the outstanding share based awards as of December 31, 2013:

Name and Principal Position	Share Based Awards	Total Share Based Awards (#)	Not Vested (#)	Vested (#)
Ian Smith ,Chief Executive Officer	SARS	150,000	-	150,000
	PSU	205,278	205,278	-
	RDSU	-	-	-
	Total	355,278	205,278	150,000
Robert D. Wight, Vice President, Chief Financial Officer	SARS	-	-	-
	PSU	50,786	50,786	-
	RDSU	100,000	100,000	-
	Total	150,786	150,786	-
Greg Morency, Vice President, Chief Commercial Officer	SARS	-	-	-
	PSU	61,811	61,811	-
	RDSU	-	-	-
	Total	61,811	61,811	-
Eric R. Roe, Chief Operating Officer	SARS	-	-	-
	PSU	59,420	59,420	-
	RDSU	100,000	100,000	-
	Total	159,420	159,420	-
Michael Pittman, Vice President, Fleet	SARS	-	-	-
	PSU	54,849	54,849	-
	RDSU	100,000	-	100,000
	Total	154,849	54,849	100,000



The following table set out the share-based awards granted to the NEO's that vested during 2013:

<b>Name and Principal Position</b>	<b>Option-Based awards - Value Vested during the year (\$)</b>	<b>Share-based awards - Value vested during the year (\$)<sup>(1)</sup></b>	<b>Non-equity incentive plan compensation - Value earned during the year (\$)</b>
Ian Smith ,Chief Executive Officer	-	675,000	440,150
Robert D. Wight, Vice President, Chief Financial Officer	-	-	134,047
Greg Morency , Vice President, Chief Commercial Officer	-	-	167,137
Eric R. Roe, Chief Operating Officer	-	-	111,173
Michael Pittman, Vice President, Fleet	-	-	111,173

<sup>(1)</sup> The value vested for the SARS and DSU awards is determined by multiplying the number of outstanding vested units held at December 31, 2013 by the closing price as of the vesting date which varies based upon service period. Amounts vested have not yet been paid. Settlement is at the option of the executive.

## Pension plan benefits

There are no arrangements that provide for any form of pension plan benefits to NEOs.

## Termination and Change of Control Benefits

All of the NEOs are parties to employment agreements with the Limited Partnership, which outline the terms and conditions pertaining to their employment. Each agreement provides that the NEO's employment may be terminated by the Limited Partnership by giving written notice of termination or by paying an amount in lieu thereof. There are no material contracts, agreements, plans or arrangements, other than the following, that provide for any incremental payments, payables or other benefits upon termination, resignation, retirement or a change of control of the Corporation other than compensation in lieu of notice of termination, as described in the preceding sentence.

The termination payments for certain NEO's including the CEO, provide for a lump-sum payment of one month annual compensation for each month worked up to a limit of twenty-four (24) months. Termination payments for Chief Commercial Officer provide for a payment of one payment equivalent to 12 months base annual salary. In the event that the Vice President, Fleet retires by providing twelve (12) months advance notice, he is entitled to receive his base salary for twenty-four (24) months, along with continuation of his benefit plan (excluding long term disability, life insurance and automobile benefits). As of December 31, 2013 this would have resulted in lump-sum payments of \$0.9 million, \$0.5 million, and \$0.4 million for the CEO, the Vice President, Fleet, and the Chief Commercial Officer, respectively. In addition this would have resulted in lump-sum payments of \$0.6 million and \$0.5 million for the Chief Financial Officer and the Chief Operating Officer, respectively.

## **INDEBTEDNESS OF DIRECTORS AND OFFICERS**

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No current or former directors, executive officers or employees of the Corporation or any of its subsidiaries or proposed directors, or associates or affiliates of any of these persons, have been indebted to the Corporation or its subsidiaries, or indebted to another entity which indebtedness was the subject of a guarantee, support agreement, letter of credit or similar arrangement or understanding provided by the Corporation or any of its subsidiaries, at any time since January 1, 2013, being the beginning of the Corporation's last financial year, other than "Routine Indebtedness" as that term is defined in applicable securities legislation.

## **INTEREST OF INFORMED PERSONS IN MATERIAL TRANSACTIONS**

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None of the directors or executive officers of the Corporation, any proposed director or associates or affiliates of any of these persons, had any material interest, direct or indirect, in any transaction since January 1, 2013, or in any proposed transaction which, in either case, has materially affected or would materially affect the Corporation or its subsidiaries.

## CORPORATE GOVERNANCE

The Corporation is required to include disclosure of its corporate governance practices in this Circular in accordance with National Instrument 58-101, *Disclosure of Corporate Governance Practices* ("**Instrument**"). The Instrument has been adopted by the securities commissions or similar regulatory authorities across Canada ("**Canadian Securities Administrators**").

The Board endorses the efforts of the Canadian Securities Administrators in continuing the evolution of good corporate governance practices. The Board is committed to adhering to the highest standards in all aspects of its activities.

The corporate governance practices described below are subject to change as the Corporation evolves. The Board shall remain sensitive to corporate governance issues and shall continuously seek to set up the necessary measures, control mechanisms and structures to ensure an effective discharge of its responsibilities without creating additional overhead costs and reducing the return on Shareholders' equity.

### **Audit Committee**

The Audit Committee is comprised of Larry Hood (Chair), Stan Spavold, Jim Dickson and Thomas Traves. Please refer to the section entitled "*Audit Committee*" in the Corporation's annual information form for the financial year ended December 31, 2012 for more information on the Audit Committee.

### **Finance Committee**

The Finance Committee which is comprised of Stan Spavold (Chair), John Risley, Jim Dickson, and Brendan Paddick. The Committee reports to the Board of Directors on a regular basis. The Committee is responsible for Board oversight of management's recommendations concerning the Corporation's liquidity, capital structure and strategies, financing strategies, financial risk management and dividend policy. The Finance Committee, is composed of four members; one of whom is independent.

### **HRDCC**

The HRDCC has been established by the Board of Directors for the purposes of monitoring and providing guidance on the level of executive compensation. The HRDCC provides advice on terms and conditions of employment so as to ensure they are designed to advance the growth and profitability objectives of the Corporation and to attract senior employees for long-term organizational commitment.

The HRDCC currently consists of Harold Giles (Chair), Thomas D. Traves, Brendan Paddick, and Mickey MacDonald. Thomas D. Traves and Harold Giles qualify as independent directors within the meaning of National Instrument 58-101 - *Disclosure of Corporate Governance Practices*.

### **Corporate Governance Committee**

Although the Board of Directors is ultimately responsible under the law for the stewardship of the Corporation, the Corporate Governance Committee ("CG Committee") has responsibility for developing and monitoring Clearwater's compliance with its corporate governance system. The CG committee currently consists of Jim Dickson (Chair), Larry Hood, Thomas D. Traves, and Stan Spavold. Three of the four members qualify as independent directors within the meaning of National Instrument 58-101 - *Disclosure of Corporate Governance Practices*.

The Corporation is required to include disclosure of its corporate governance practices in accordance with National Instrument 58-101 - *Disclosure of Corporate Governance Practices* (the "**Governance Disclosure Rule**"), which has been adopted by the securities regulatory authorities in Canada. See Appendix "A" for this disclosure.

## PROPOSALS BY SHAREHOLDERS

Pursuant to the CBCA, resolutions intended to be presented by Shareholders for action at the next annual meeting must comply with the provisions of the CBCA and be deposited at the Corporation's head office not later than January 31, 2015, in order to be included in the management information circular relating to the next annual meeting.

## ADDITIONAL INFORMATION

Additional information relating to the Corporation is available on SEDAR at [www.sedar.com](http://www.sedar.com). Financial information is provided in the Corporation's comparative financial statements and management discussion & analysis ("**MD&A**") for its most recently completed financial year. To request copies of the Corporation's financial statements and MD&A, Shareholders should contact Tyrone Cotie at Clearwater Seafoods Incorporated, 757 Bedford Highway, Bedford, Nova Scotia, B4A 3Z7, Telephone (902) 457-8181. The financial statements and MD&A are also available on SEDAR at [www.sedar.com](http://www.sedar.com).

## APPROVAL OF CIRCULAR

The contents and the sending of this Circular have been approved by the Board of Directors.

Dated at Halifax, Nova Scotia, this 10<sup>th</sup> day of April, 2014.

*(signed) Colin MacDonald*

Chairman

## APPENDIX "A" - CORPORATE GOVERNANCE DISCLOSURE

National Policy 58-201 – *Corporate Governance Guidelines* and National Instrument 58-101 – *Disclosure of Corporate Governance Practices* issued in 2005, effectively replaces the former TSX guidelines followed by the Corporation for corporate governance disclosures. References to the Corporation and the Limited Partnership are collectively referred to below as “Clearwater”. These disclosures and guidelines are set out below along with the Corporation's conformity to them. The information disclosed in the form is based on information available as of April 10, 2014 (except as disclosed).

### Form 58-101F1

#### Corporate Governance Disclosure

Section 1 – Board of Directors	
(a)	<p><i>Disclose the identity of directors who are independent.</i></p> <p>Directors of the Corporation that are independent are:</p> <ul style="list-style-type: none"> <li>▪ Thomas Traves – Director of the Corporation, member of HRDCC, CG Committee and member of the Audit Committee</li> <li>▪ Larry Hood – Director of the Corporation, Chair of the Audit Committee and member of the CG Committee</li> <li>▪ Harold Giles – Director of the Corporation, Chair of the HRDCC</li> <li>▪ Jim Dickson – Director of the Corporation, Chair of the CG Committee, member of the Audit and Finance Committees.</li> </ul>
(b)	<p><i>Disclose the identity of directors who are not independent, and describe the basis for that determination.</i></p> <p>Directors who are not independent are:</p> <ul style="list-style-type: none"> <li>▪ John Risley – Director of the Corporation, a significant shareholder of 7914091 Canada Inc and a member of the Finance Committee.</li> <li>▪ Colin MacDonald – Chairman of the Corporation, a significant shareholder of 7914091 Canada Inc.</li> <li>▪ Mickey MacDonald – Director of the Corporation, brother of Colin MacDonald, a significant shareholder of 7914091 Canada Inc., member of the HRDCC</li> <li>▪ Stan Spavold – Director of the Corporation, Executive Vice President of CFFI, Chairman of the Finance Committee, and member of the Audit Committee and the CG Committee</li> <li>▪ Brendan Paddick – Director of the Corporation, executive of affiliated entity – Columbus International Inc, member of the HRDCC and the Finance Committee.</li> </ul>
(c)	<p><i>Disclose whether or not a majority of directors are independent. If a majority of directors are not independent, describe what the board of directors (the <b>board</b>) does to facilitate its exercise of independent judgment in carrying out its responsibilities.</i></p> <p>Five of the nine directors of the Corporation are not independent.</p> <p>When necessary or desirable, the Board has and will establish committees consisting of a majority of members who are considered to be independent with respect to the issues to be determined. Currently, members of the Board possess sufficient public Corporation and industry experience such that the Board, in its totality is able to operate effectively.</p> <p>The Board encourages an atmosphere of candour and constructive dissent.</p> <p>Further, the directors of the Corporation are aware of the laws requiring disclosure of conflicts of interest and</p>

	<p>the fact that the Corporation will rely on such laws in respect of any conflict of interest, including the obligation of a director to abstain from voting in respect of any matter involving a conflict of interest.</p>
<p>(d)</p>	<p><i>If a director is presently a director of any other issuer that is a reporting issuer (or the equivalent) in a jurisdiction or a foreign jurisdiction, identify both the director and the other issuer.</i></p> <p>Thomas Traves does not serve as a director of any other reporting issuers.  Larry Hood does not serve as a director of any other reporting issuers.  Colin MacDonald does not serve as a director of any other reporting issuers.  Harold Giles does not serve as a director of any other reporting issuers.  Jim Dickson does not serve as a director of any other reporting issuers.  Mickey MacDonald serves as a director for the following reporting issuers:</p> <ul style="list-style-type: none"> <li>▪ Newfoundland Capital Corporation Limited</li> </ul> <p>Brendan Paddick serves as a director for the following issuers:</p> <ul style="list-style-type: none"> <li>▪ Columbus International Inc</li> </ul> <p>John Risley serves as a director for the following reporting issuers:</p> <ul style="list-style-type: none"> <li>▪ Columbus International Inc</li> </ul> <p>Stan Spavold serves as a director for the following reporting issuers:</p> <ul style="list-style-type: none"> <li>▪ Columbus International Inc</li> </ul>
<p>(e)</p>	<p><i>Disclose whether or not the independent directors hold regularly scheduled meetings at which non-independent directors and members of management are not in attendance. If the independent directors hold such meetings, disclose the number of meetings held since the beginning of the issuer's most recently completed financial year. If the independent directors do not hold such meetings, describe what the board does to facilitate open and candid discussion among its independent directors.</i></p> <p>To facilitate its exercise of independent judgment in carrying out its responsibilities the Board has and will, when considered necessary, establish committees consisting of a majority of members who are considered to be independent with respect to the issues to be determined. Currently, members of the Board possess sufficient public Corporation and industry experience such that the Board, in its totality is able to operate effectively. The Board encourages an atmosphere of candour and constructive dissent. Further, the directors of the Corporation are aware of the laws requiring disclosure of conflicts of interest and the fact that the Corporation will rely on such laws in respect of any conflict of interest, including the obligation of a director to abstain from voting in respect of any matter involving a conflict of interest. The independent directors did not meet separately in 2013 as circumstances did not require additional meetings.</p>
<p>(f)</p>	<p><i>Disclose whether or not the chair of the board is an independent director. If the board has a chair or lead director who is an independent director, disclose the identity of the independent chair or lead director, and describe his or her role and responsibilities. If the board has neither a chair that is independent nor a lead director that is independent, describe what the board does to provide leadership for its independent directors.</i></p> <p>Colin MacDonald is the Chairman of the Corporation and is not independent.  Larry Hood is the Chair of the Audit Committee and is an independent director. As chair he is responsible for guiding the policies and practices relating to integrity of financial and regulatory reporting as well as internal controls to achieve the objectives of safeguarding of corporate assets; reliability of information; and compliance with policies and laws. The Committee is also responsible for identifying principal risks of the business and ensuring appropriate risk management techniques are in place.  Harold Giles is the Chair of the HRDCC and is an independent director. His role and responsibilities is to provide advice and recommendations to the Board with respect to the appointment, performance and compensation of the CEO and Executives of the Corporation.</p>

	<p>Jim Dickson is the Chair of the CG Committee and is an independent director. Although the Board of Directors is ultimately responsible under the law for the stewardship of the Corporation, the Corporate Governance Committee and its chair has responsibility for developing and monitoring Clearwater's compliance with its corporate governance system.</p> <p>Stan Spavold is the Chair of the Finance Committee and is not independent. The Finance Committee and its chair provides Board oversight of management's recommendations to the Board concerning the Corporation's liquidity, capital structure and strategies, financing strategies, financial risk management and dividend policy.</p> <p>When necessary or desirable, the Board has and will establish committees consisting of a majority of members who are considered to be independent with respect to the issues to be determined such as the CG Committee. The Board encourages an atmosphere of candour and constructive dissent. In addition the Board ensures all directors are provided with presentations on the short term and long term objectives of the Corporation along with direct access to executive management for open communication and knowledge.</p>
(g)	<p>Disclose the attendance record of each director for all board meetings held since the beginning of the issuer's most recently completed financial year.</p> <p>During the year there were the following meetings:</p> <ul style="list-style-type: none"> <li>▪ 5 Board</li> <li>▪ 4 audit</li> <li>▪ 5 HRDCC,</li> <li>▪ 3 CG</li> <li>▪ 4 Finance; and</li> <li>▪ 2 Other</li> </ul> <p>The Board may from time to time hold informal meetings in respect of particular matters at which directors are not required to attend and no formal business is concluded.</p>
<b>Section 2 – Board Mandate</b>	
	<p><i>Disclose the text of the board's written mandate. If the board does not have a written mandate, describe how the board delineates its role and responsibilities.</i></p> <p>While the Board has not adopted a written board mandate, the Board of the Corporation is ultimately responsible for supervising the management of the business and affairs of the Corporation and managing the risks to the business of the Corporation and, in doing so, is required to act in the best interests of the Corporation. The Board acts in accordance with the <i>Canadian Business Corporations Act</i>, the applicable declarations of the limited partnership agreement, Clearwater's Code of Business Conduct, conflict of interest policies, corporate disclosure policy and corporate governance policy including the related charters of the board committees as well as other applicable laws. The Board approves all significant decisions that affect the Corporation and its subsidiaries before they are implemented. The Board supervises the implementation and reviews the results.</p>
<b>Section 3 – Position Descriptions</b>	
(a)	<p><i>Disclose whether or not the board has developed written position descriptions for the chair and the chair of each board committee. If the board has not developed written position descriptions for the chair and/or the chair of each board committee, briefly describe how the board delineates the role and responsibilities of each such position.</i></p> <p>Each of the Committees has mandates which outline the role and responsibilities of each Committee. While the Board has not developed a written position description for the Chairman of the Board, the Chairman is required to act in accordance with the the <i>Canadian Business Corporations Act</i>, the applicable declarations of the limited partnership agreement, Clearwater's Code of Business Conduct, conflict of interest policies, corporate disclosure policy and corporate governance policy including the related charters of the board committees as well as other applicable laws. The Chairman's role and responsibility is to provide leadership to the Board and</p>

	facilitate appropriate and effective discharge of the Board's responsibilities.
(b)	<p><i>Disclose whether or not the board and CEO have developed a written position description for the CEO. If the board and CEO have not developed such a position description, briefly describe how the board delineates the role and responsibilities of the CEO.</i></p> <p>There is a written position description for the CEO, which is reviewed annually to evaluate the performance of the CEO and determine his/her compensation.</p>
<b>Section 4 – Orientation and Continuing Education</b>	
(a)	<p><i>Briefly describe what measures the board takes to orient new directors regarding</i></p> <p><i>(i) the role of the board, its committees and its directors, and</i></p> <p><i>(ii) the nature and operation of the issuer's business.</i></p> <p>New directors are provided with an orientation and education program, which includes written information about the corporate policies, documents from recent Board meetings, opportunities for meeting and discussions with senior management and other Directors and invitations to attend vessel and plant tours. The details of the orientation of each new Director is tailored to that director's individual needs and areas of interest.</p>
(b)	<p><i>Briefly describe what measures, if any, the board takes to provide continuing education for its directors. If the board does not provide continuing education, describe how the board ensures that its directors maintain the skill and knowledge necessary to meet their obligations as directors.</i></p> <p>Continuing education is tailored to a director's individual needs and areas of interest. On a regular basis Management presents and educates the board on a wide variety of topics including financial results, operations of the business, significant and key risks, and awareness of current issues.</p>
<b>Section 5 – Ethical Business Conduct</b>	
(a)	<p><i>Disclose whether or not the board has adopted a written code for the directors, officers and employees. If the board has adopted a written code:</i></p> <p><i>(i) disclose how a person or company may obtain a copy of the code;</i></p> <p><i>(ii) describe how the board monitors compliance with its code, or if the board does not monitor compliance, explain whether and how the board satisfies itself regarding compliance with its code; and</i></p> <p><i>(iii) provide a cross-reference to any material change report filed since the beginning of the issuer's most recently completed financial year that pertains to any conduct of a director or executive officer that constitutes a departure from the code.</i></p> <p>Clearwater has a written "Code of Business Conduct", "Employees' Conflict of Interest Policy" and "Directors' Conflict of Interest Policy". A copy of the code is provided at the time of hire. Compliance is monitored through an "Ethics Hotline" that allows individuals to report illegal or unethical business practices, fraud, theft and financial controls and audit matters via phone or e-mail. There have been no reports filed pertaining to the conduct of a director or executive officer that constitutes a departure from the code.</p> <p>The Code of Business Conduct of the Corporation is available on SEDAR at <a href="http://www.sedar.com">www.sedar.com</a> and on the Corporation's website. Upon request from any shareholder of the Corporation, the Corporation will promptly provide a copy of its Code of Business Conduct free of charge.</p>
(b)	<p><i>Describe any steps the board takes to ensure directors exercise independent judgment in considering transactions and agreements in respect of which a director or executive officer has a material interest.</i></p> <p>Non-members of the board may also be invited to the meetings to provide additional insight to various transactions and agreements to provide a more complete picture of the issue. Directors may also, at the expense of Clearwater, retain the services of an advisor on matters involving their responsibilities at the authorization of the CG Committee.</p>



(c)	<p><i>Describe any other steps the board takes to encourage and promote a culture of ethical business conduct.</i></p> <p>The board meets regularly to ensure that a clear line of communication always remains open and reviews the policies of the Corporation to ensure that proper processes are in place to promote ethical business conduct and makes recommendations and revisions when necessary. A statement on Corporate Governance is maintained on the Clearwater website with the Corporate policies.</p> <p>The CG Committee is also responsible for performing an annual assessment of the overall performance of the board, board committees, and each individual director's contribution and reporting on that assessment.</p>
<b>Section 6 – Nominations of Directors</b>	
(a)	<p><i>Describe the process by which the board identifies new candidates for board nomination.</i></p> <p>The CG Committee is responsible for assisting the board in identifying and reviewing Candidates for directorship.</p>
(b)	<p><i>Disclose whether or not the board has a nominating committee composed entirely of independent directors. If the board does not have a nominating committee composed entirely of independent directors, describe what steps the board takes to encourage an objective nomination process.</i></p> <p>The CG Committee, is composed of four members; three of whom are independent.</p> <p>The Board encourages an atmosphere of candour and constructive dissent and all directors are required to act in accordance with the <i>Canadian Business Corporations Act</i>, the applicable declarations of the limited partnership agreement, Clearwater's Code of Business Conduct, conflict of interest policies, corporate disclosure policy and corporate governance policy including the related charters of the board committees as well as other applicable laws. All directors are required to act in the best interests of the Corporation.</p>
(c)	<p><i>If the board has a nominating committee, describe the responsibilities, powers and operation of the nominating committee.</i></p> <p>Nominations are the responsibilities of the CG committee. The CG committee identifies qualified individuals for Board and Board Committee membership as well as chairmanships. Annually the CG also evaluates the board, committees, and individual director performance.</p>
<b>Section 7 – Compensation – For further information refer to director and executive compensation tables</b>	
(a)	<p><i>Describe the process by which the board determines the compensation for the issuer's directors and officers.</i></p> <p>The CG Committee reviews the compensation of directors on a periodic basis. The CG Committee will make recommendations to the board for consideration when it believes changes in compensation are warranted. For further information refer to director and executive compensation.</p>
(b)	<p><i>Disclose whether or not the board has a compensation committee composed entirely of independent directors. If the board does not have a compensation committee composed entirely of independent directors, describe what steps the board takes to ensure an objective process for determining such compensation.</i></p> <p>The HRDCC is composed of four members; two of whom are independent directors. The HRDCC engages external consultants as it is deemed necessary to support the overall responsibilities of the committee. As in the past, the Committee has engaged external counsel related to the development of compensation plans.</p>
(c)	<p><i>If the board has a compensation committee, describe the responsibilities, powers and operation of the compensation committee.</i></p> <p>The CG Committee reviews the compensation of directors on a periodic basis. The CG Committee will make recommendations to the board for consideration when it believes changes in compensation are warranted.</p>

## Section 8 – Other Board Committees

*If the board has standing committees other than the audit, compensation and nominating committees, identify the committees and describe their function.*

### **Finance**

The Finance Committee which is comprised of Stan Spavold (Chair), John Risley, Jim Dickson, and Brendan Paddick. The Committee reports to the Board of Directors on a regular basis. The Committee is responsible for Board oversight of management's recommendations concerning the Corporation's liquidity, capital structure and strategies, financing strategies, financial risk management and dividend policy. The Finance Committee, is composed of four members; one of whom is independent.

### **HRDCC**

The HRDCC has been established by the Board of Directors for the purposes of monitoring and providing guidance on the level of executive compensation. The HRDCC provides advice on terms and conditions of employment so as to ensure they are designed to advance the growth and profitability objectives of the Corporation and to attract senior employees for long-term organizational commitment.

The HRDCC currently consists of Harold Giles (Chair), Thomas D. Traves, Brendan Paddick, and Mickey MacDonald. Thomas D. Traves and Harold Giles qualify as independent directors within the meaning of National Instrument 58-101 - *Disclosure of Corporate Governance Practices*.

## Section 9 – Assessments

*Disclose whether or not the board, its committees and individual directors are regularly assessed with respect to their effectiveness and contribution. If assessments are regularly conducted, describe the process used for the assessments. If assessments are not regularly conducted, describe how the board satisfies itself that the board, its committees, and its individual directors are performing effectively.*

The CG Committee is responsible for making a regular assessment of the overall performance of the Board, Board Committees, and of each individual Director's contribution, and reporting on the results of that assessment. The objective of this review is to contribute to a process of continuous improvement in the Board's execution of its responsibilities. It is expected that the result of such reviews will be to identify any areas where the Directors and/or management believe that the Board could make a better collective contribution to overseeing the affairs of Clearwater and meeting its overall responsibilities.